

FACT BOOK

FY 2026/3

近鉄グループホールディングス株式会社

(9041)

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セグメント情報	Segment information
旅客人員	Passengers carried
旅客収入	Revenues from railway operations
マンション分譲戸数	Numbers of condominiums sold (units)
物量	Freight volume

経営指標	Summary of business results	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3	2024/3	2025/3	2026/3
経営成績	Operating results										
営業収益	Operating revenue	1,204,867	1,222,779	1,236,905	1,194,244	697,203	691,512	1,561,002	1,629,529	1,741,787	1,750,307
営業利益又は営業損失(△)	Operating profit(loss)	64,828	64,643	67,779	49,380	△ 62,115	3,864	67,144	87,430	84,399	89,436
経常利益又は経常損失(△)	Ordinary profit(loss)	56,689	61,323	67,129	47,224	△ 41,959	30,658	74,612	84,638	81,538	84,577
親会社株主に帰属する当期純利益 又は親会社株主に帰属する当期純損失(△)	Profit(loss) attributable to owners of parent	26,247	29,614	35,962	20,561	△ 60,187	42,755	91,597	47,808	46,716	53,771
減価償却費(使用権資産の減価償却費を除く)	Depreciation (excluding depreciation of right-of-use assets)	53,278	52,538	52,196	53,924	54,779	51,269	56,008	60,238	63,676	66,557
設備投資	Capital expenditures	45,555	54,057	78,229	68,907	55,207	26,547	38,274	60,785	83,072	150,953
EBITDA (*1、*2)	EBITDA (*1、*2)	118,107	117,182	119,975	103,304	△ 7,336	55,134	125,597	150,922	151,323	159,241
キャッシュ・フロー	Cash flows										
営業活動によるキャッシュ・フロー	Cash flows from operating activities	84,816	88,798	102,319	58,266	△ 25,470	57,548	133,992	150,512	89,728	118,087
投資活動によるキャッシュ・フロー	Cash flows from investing activities	△ 41,343	△ 50,796	△ 64,148	△ 57,440	△ 46,013	44,264	△ 41,855	△ 56,296	△ 82,789	△ 138,891
財務活動によるキャッシュ・フロー	Cash flows from financing activities	△ 47,445	△ 36,891	△ 38,905	△ 12,952	107,897	△ 102,918	44,817	△ 71,995	△ 17,874	△ 19,935
現金及び現金同等物期末残高	Cash and cash equivalents at end of period	51,914	52,763	52,089	39,787	76,321	75,765	208,188	241,657	231,748	200,124
財務状態	Financial position										
総資産	Total assets	1,912,931	1,914,480	1,936,417	1,891,300	1,955,048	1,895,770	2,424,755	2,454,316	2,507,255	2,593,502
自己資本	Equity	338,531	366,410	382,266	376,978	320,595	378,621	444,670	521,807	544,126	611,706
利益剰余金	Retained earnings	55,848	75,734	102,039	110,288	40,829	80,555	164,614	202,990	234,814	275,620
有利子負債	Interest-bearing debt	1,099,224	1,080,230	1,055,904	1,058,274	1,182,219	1,060,088	—	—	—	—
借入金	Borrowings	775,704	769,150	736,264	713,774	792,571	707,144	849,132	864,839	897,994	948,759
社債	Bonds payable	323,520	311,080	319,640	340,500	344,648	312,944	385,191	372,054	358,917	316,780
コマーシャル・ペーパー	Commercial papers	—	—	—	4,000	45,000	40,000	45,000	—	—	—
純有利子負債(*3、*4)	Net interest-bearing debt (*3,*4)	—	—	—	—	—	—	1,095,387	1,001,088	1,025,554	1,075,862
リース債務(使用権資産に係るリース債務を除く)	Lease obligations (excluding lease obligations for right-of-use assets)	—	—	—	—	—	—	33,151	31,164	27,771	25,236
財務指標	Financial indicators										
営業収益営業利益率(%)	Operating profit to revenue from operations(%)	5.4	5.3	5.5	4.1	△ 8.9	0.6	4.3	5.4	4.8	5.1
総資産経常利益率(%)	Ordinary profit to total assets(%)	2.9	3.2	3.5	2.5	△ 2.2	1.6	3.5	3.5	3.3	3.3
自己資本当期純利益率(%)	Profit to equity(%)	7.9	8.4	9.6	5.4	△ 17.3	12.2	22.3	9.9	8.8	9.3
自己資本比率(%)	Equity ratio(%)	17.7	19.1	19.7	19.9	16.4	20.0	18.3	21.3	21.7	23.6
有利子負債/EBITDA倍率(倍)	Ratio of interest-bearing debt to EBITDA(times)	9.3	9.2	8.8	10.2	—	19.2	—	—	—	—
純有利子負債/EBITDA倍率(倍)	Ratio of net interest-bearing debt to EBITDA(times)	—	—	—	—	—	—	8.7	6.6	6.8	6.8
ROIC(*5、*6)	ROIC(%) (*5,*6)	—	—	—	—	—	—	—	—	4.2	4.2
1株当たり情報(円)	Per share information(JPY)										
1株当たり当期純利益 又は1株当たり当期純損失(△)(円)	Net income(loss) per share(JPY)	13.80	155.74	189.17	108.16	△ 316.62	224.81	481.63	251.38	245.65	282.77
1株当たり純資産(円)	Net assets per share(JPY)	178.02	1,927.22	2,010.87	1,983.12	1,686.55	1,990.85	2,338.16	2,743.84	2,861.25	3,217.00
1株当たり配当(円)	Dividends per share(JPY)	5.00	50.00	50.00	50.00	0.00	25.00	50.00	50.00	50.00	60.00
その他	Other										
発行済株式数(千株)(*7)	Shares issued(thousands of shares) (*7)	1,906,620	190,662	190,662	190,662	190,662	190,662	190,662	190,662	190,662	190,662
連結子会社数(社)	Consolidated subsidiaries(companies)	81	85	82	81	80	71	197	196	197	198

注1: EBITDA=営業利益+減価償却費及びのれん償却費(使用権資産の減価償却費を除く)

Note1: EBITDA=operating profit + depreciation and amortization of goodwill (excluding depreciation of right-of-use assets)

注2: 2023年3月期より、EBITDAにのれん償却費を含めて計算しております。

Note2: EBITDA has been calculated including amortization of goodwill since FY 2023/3.

注3: 純有利子負債=有利子負債(使用権資産に係るリース債務を除く)-現金及び預金

Note3: Net interest-bearing debt= Interest-bearing debt (excluding lease obligations for right-of-use assets) - cash and deposits

注4: 2023年3月期より、従来の有利子負債に代わる新たな指標として純有利子負債を開示しております。

Note4: "Net interest-bearing debt" has been disclosed as a new indicator to replace conventional "interest-bearing debt" since FY 2023/3.

注5: ROIC=税引後営業利益(営業利益×(1-実効税率))÷(純有利子負債+株主資本)

Note5: ROIC=Operating profit after tax (Operating profit × (1 - effective tax rate)) / (Net interest-bearing debt + Shareholders' equity)

注6: 2025年3月期より、新たな指標としてROICを開示しております。

Note6: ROIC has been disclosed as a new indicator since FY 2025/3.

注7: 2017年10月1日付で普通株式10株につき1株の割合で株式併合を実施しております。

Note7: The Group conducted a 1-for-10 reverse stock split with an effective date of 1st October 2017.

注8: 2018年3月期以降の数値は、「『税効果会計に係る会計基準』の一部改正」(企業会計基準第28号)等を適用しております。

Note8: "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No. 28), etc have been applied since FY 2018/3.

注9: 2022年3月期以降の数値は、「収益認識に関する会計基準」(企業会計基準第29号)等を適用しております。

Note9: "Accounting Standard for Revenue Recognition" (ASBJ Statement No.29), etc have been applied since FY 2022/3.

注10: 2025年3月期より、「法人税、住民税及び事業税等に関する会計基準」(企業会計基準第27号)等を適用しております。

なお、2023年3月期および2024年3月期の数値につきましては遡及適用後の数値となっております。

Note10: Starting from FY 2025/3, "Accounting Standard for Corporate Taxes, Inhabitants Taxes, and Enterprise Taxes" (ASBJ Statement No. 27) and other applicable accounting standards have been applied. To reflect this change, the figures for FY 2023/3 and FY 2024/3 have been retroactively adjusted.

連結貸借対照表	Consolidated balance sheets	2022/3	2023/3	2024/3	2025/3	2026/3
資産の部	Assets					
流動資産	Current assets	331,569	702,048	720,811	761,176	746,535
現金及び預金	Cash and deposits	78,902	217,087	266,970	259,128	214,913
受取手形、売掛金及び契約資産	Notes and accounts receivable-trade, and contract assets	59,730	224,337	184,926	193,178	208,012
リース債権及びリース投資資産	Lease receivables and investments in leases	911	990	916	885	961
有価証券	Securities	—	5,008	5,589	6,564	5,662
商品及び製品	Merchandise and finished goods	9,575	9,638	9,674	10,173	10,828
仕掛品	Work in process	4,032	4,750	2,693	2,877	3,697
原材料及び貯蔵品	Raw materials and supplies	4,934	5,176	5,401	5,974	6,632
販売土地及び建物	Land and buildings for sale	132,965	155,664	172,954	203,565	220,757
その他	Other	41,054	81,649	73,560	80,630	76,630
貸倒引当金	Allowance for doubtful accounts	△ 537	△ 2,254	△ 1,875	△ 1,801	△ 1,560
固定資産	Non-current assets	1,561,947	1,720,508	1,731,615	1,744,384	1,845,376
有形固定資産	Property, plant and equipment	1,289,093	1,364,404	1,369,058	1,385,056	1,464,022
建物及び構築物(純額)	Buildings and structures, net	545,943	557,549	547,905	544,259	539,715
機械装置及び運搬具(純額)	Machinery, equipment and vehicles, net	32,619	37,768	40,661	51,457	63,694
土地	Land	671,685	679,139	678,114	680,639	756,301
リース資産(純額)	Lease assets, net	27,353	26,080	24,784	22,291	20,102
建設仮勘定	Construction in progress	2,262	5,379	10,537	20,681	20,071
その他(純額)	Other, net	9,229	58,486	67,056	65,727	64,137
無形固定資産	Intangible assets	13,958	169,917	167,493	161,260	151,896
のれん	Goodwill	13	62,517	59,264	56,017	49,440
リース資産	Lease assets	21	9	3	—	—
その他	Other	13,922	107,389	108,225	105,242	102,455
投資その他の資産	Investments and other assets	258,895	186,186	195,063	198,068	229,457
投資有価証券	Investment securities	141,291	58,827	66,003	70,080	91,497
長期貸付金	Long-term loans receivable	3,179	3,780	464	2,755	2,873
退職給付に係る資産	Retirement benefit asset	65,597	66,568	74,379	70,990	77,616
繰延税金資産	Deferred tax assets	11,533	12,795	9,560	8,528	11,599
その他	Other	38,368	45,966	45,323	46,349	46,511
貸倒引当金	Allowance for doubtful accounts	△ 1,075	△ 1,750	△ 668	△ 636	△ 642
繰延資産	Deferred assets	2,252	2,199	1,889	1,693	1,590
資産合計	Total assets	1,895,770	2,424,755	2,454,316	2,507,255	2,593,502

連結貸借対照表	Consolidated balance sheets	2022/3	2023/3	2024/3	2025/3	2026/3
負債の部	Liabilities					
流動負債	Current liabilities	504,045	779,761	713,284	761,609	640,544
支払手形及び買掛金	Notes and accounts payable-trade	49,084	133,461	122,435	117,651	121,087
短期借入金	Short-term borrowings	204,018	273,229	230,442	256,519	215,402
コマーシャル・ペーパー	Commercial papers	40,000	45,000	—	—	—
1年以内償還社債	Current portion of bonds payable	12,753	43,137	73,137	87,137	3,137
リース債務	Lease obligations	5,371	16,240	19,167	18,478	16,800
未払金	Accounts payable-other	34,176	47,256	59,041	62,912	61,747
未払法人税等	Income taxes payable	4,262	10,220	12,643	15,771	19,747
賞与引当金	Provision for bonuses	7,912	17,281	15,653	17,181	16,480
商品券等引換損失引当金	Provision for loss on exchanging gift certificates	5,495	5,755	5,984	6,053	6,054
契約損失引当金	Provision for loss on contract	—	3,470	—	—	—
店舗閉鎖損失引当金	Provision for loss on store closings	—	—	—	—	305
その他	Other	140,971	184,710	174,780	179,904	179,781
固定負債	Non-current liabilities	969,964	1,141,913	1,155,381	1,131,921	1,260,992
社債	Bonds payable	300,191	342,054	298,917	271,780	313,643
長期借入金	Long-term borrowings	503,125	575,903	634,396	641,474	733,357
リース債務	Lease obligations	29,041	60,404	60,893	54,444	51,398
繰延税金負債	Deferred tax liabilities	4,187	28,262	34,842	34,807	32,827
再評価に係る繰延税金負債	Deferred tax liabilities for land revaluation	90,678	90,467	80,370	82,812	83,598
退職給付に係る負債	Retirement benefit liability	8,569	12,056	12,899	12,389	10,599
その他	Other	34,171	32,765	33,061	34,215	35,569
負債合計	Total liabilities	1,474,009	1,921,675	1,868,666	1,893,531	1,901,537

連結貸借対照表	Consolidated balance sheets	2022/3	2023/3	2024/3	2025/3	2026/3
純資産の部	Net assets					
株主資本	Shareholders' equity	267,809	344,825	383,077	414,825	456,622
資本金	Share capital	126,476	126,476	126,476	126,476	126,476
資本剰余金	Capital surplus	61,927	54,898	54,803	54,734	55,779
利益剰余金	Retained earnings	80,555	164,614	202,990	234,814	275,620
自己株式	Treasury shares	△ 1,150	△ 1,164	△ 1,192	△ 1,199	△ 1,253
その他の包括利益累計額	Accumulated other comprehensive income	110,812	99,845	138,729	129,300	155,083
その他有価証券評価差額金	Valuation difference on available-for-sale securities	5,572	4,920	10,069	7,797	11,819
繰延ヘッジ損益	Deferred gains or losses on hedges	△ 0	△ 0	32	40	266
土地再評価差額金	Revaluation reserve for land	87,108	89,899	99,724	97,122	99,611
為替換算調整勘定	Foreign currency translation adjustment	1,837	△ 8,346	12,993	15,114	28,779
退職給付に係る調整累計額	Remeasurements of defined benefit plans	16,293	13,371	15,909	9,225	14,606
非支配株主持分	Non-controlling interests	43,139	58,410	63,842	69,597	80,257
純資産合計	Total net assets	421,760	503,080	585,650	613,723	691,964
負債純資産合計	Total liabilities and net assets	1,895,770	2,424,755	2,454,316	2,507,255	2,593,502

連結損益計算書(要約)	Consolidated statements of income (abbr.)	2022/3	2023/3	2024/3	2025/3	2026/3
営業損益の部	Operating profit and expenses					
営業収益	Operating revenue	691,512	1,561,002	1,629,529	1,741,787	1,750,307
営業費	Operating expenses	687,647	1,493,857	1,542,099	1,657,387	1,660,870
運輸業等営業費及び売上原価	Operating expenses and cost of sales of transportation	572,943	1,305,987	1,316,813	1,420,778	1,420,305
販売費及び一般管理費	Selling, general and administrative expenses	114,704	187,869	225,286	236,609	240,565
営業利益	Operating profit	3,864	67,144	87,430	84,399	89,436
営業外損益の部	Non-operating income and expenses					
営業外収益	Non-operating income	36,945	19,966	12,268	13,069	14,362
受取利息及び配当金	Interest and dividend income	1,174	1,962	4,873	5,791	6,324
持分法による投資利益	Share of profit of entities accounted for using equity method	21,851	8,710	2,285	1,993	2,289
為替差益	Foreign exchange gains	403	4,121	430	1,837	—
雇用調整助成金	Subsidies for employment adjustment	8,423	1,225	—	—	—
その他	Other	5,092	3,946	4,678	3,446	5,748
営業外費用	Non-operating expenses	10,152	12,498	15,060	15,930	19,221
支払利息	Interest expenses	7,386	8,837	10,224	11,744	14,593
為替差損	Foreign exchange losses	—	—	—	—	366
その他	Other	2,765	3,660	4,835	4,185	4,261
経常利益	Ordinary profit	30,658	74,612	84,638	81,538	84,577

連結損益計算書(要約)	Consolidated statements of income (abbr.)	2022/3	2023/3	2024/3	2025/3	2026/3
特別損益の部	Extraordinary income and losses					
特別利益	Extraordinary income	40,952	53,374	6,371	12,600	15,381
工事負担金等受入額	Contribution for construction	5,177	4,130	4,007	5,181	2,892
固定資産売却益	Gain on sales of non-current assets	20,668	637	71	25	152
有価証券売却益	Gain on sales of securities	2,893	569	1,003	4,911	7,064
段階取得に係る差益	Gain on step acquisitions	—	47,536	—	—	—
負ののれん発生益	Gains on bargain purchase	10,863	—	—	—	—
受取補償金	Compensation income	—	—	—	—	4,531
その他	Other	1,348	498	1,288	2,481	741
特別損失	Extraordinary losses	19,472	21,102	13,933	11,732	17,390
工事負担金等圧縮額	Tax purpose reduction entry of contribution for construction	5,136	3,518	3,298	4,945	2,837
固定資産売却損	Loss on sales of non-current assets	50	448	401	40	54
固定資産除却損	Loss on retirement of non-current assets	885	1,259	1,198	2,411	1,418
減損損失	Impairment loss	11,121	13,340	4,677	2,918	5,915
のれん償却額	Amortization of goodwill	—	—	—	—	3,329
店舗閉鎖損失	Loss on store closings	—	—	—	—	1,330
その他	Other	2,279	2,535	4,357	1,416	2,504
税金等調整前当期純利益	Profit before income taxes	52,138	106,884	77,076	82,406	82,568
法人税、住民税及び事業税	Income taxes—current	6,528	13,057	17,968	23,093	28,752
法人税等調整額	Income taxes—deferred	2,605	△ 511	6,112	4,613	△ 8,727
当期純利益	Profit	43,003	94,338	52,995	54,698	62,544
非支配株主に帰属する当期純利益	Profit attributable to non-controlling interests	247	2,740	5,187	7,982	8,772
親会社株主に帰属する当期純利益	Profit attributable to owners of parent	42,755	91,597	47,808	46,716	53,771

注1: 2025年3月期より、「法人税、住民税及び事業税等に関する会計基準」(企業会計基準第27号)等を適用しております。

なお、2023年3月期および2024年3月期の数値につきましては遡及適用後の数値となっております。

Note1: Starting from FY 2025/3, “Accounting Standard for Corporate Taxes, Inhabitants Taxes, and Enterprise Taxes” (ASBJ Statement No. 27) and other applicable accounting standards have been applied. To reflect this change, the figures for FY 2023/3 and FY 2024/3 have been retroactively adjusted.

連結包括利益計算書	Consolidated statements of comprehensive income	2022/3	2023/3	2024/3	2025/3	2026/3
当期純利益	Profit	43,003	94,338	52,995	54,698	62,544
その他の包括利益	Other comprehensive income	16,360	△ 14,401	40,726	△ 8,755	25,147
その他有価証券評価差額金	Valuation difference on available-for-sale securities	171	392	5,176	△ 2,369	4,027
繰延ヘッジ損益	Deferred gains or losses on hedges	—	—	57	13	394
土地再評価差額金	Revaluation reserve for land	△ 1,460	—	9,918	△ 2,521	—
為替換算調整勘定	Foreign currency translation adjustment	897	△ 6,564	22,419	1,278	14,465
退職給付に係る調整額	Remeasurements of defined benefit plans, net of tax	10,905	△ 4,022	2,494	△ 6,566	5,705
持分法適用会社に対する持分相当額	Share of other comprehensive income of entities accounted for using equity method	5,846	△ 4,206	660	1,409	554
包括利益	Comprehensive income	59,363	79,937	93,722	45,943	87,691
(内訳)						
親会社株主に係る包括利益	Comprehensive income attributable to owners of parent	59,149	77,839	86,785	37,391	77,059
非支配株主に係る包括利益	Comprehensive income attributable to non-controlling interests	214	2,097	6,936	8,551	10,631

連結キャッシュ・フロー計算書(要約)	Consolidated statements of cash flows (abbr.)	2022/3	2023/3	2024/3	2025/3	2026/3
税金等調整前当期純利益	Profit before income taxes	52,138	106,884	77,076	82,406	82,568
減価償却費	Depreciation	51,269	63,618	73,572	79,193	80,941
のれん償却額	Amortization of goodwill	8	2,443	3,252	3,247	6,576
負ののれん発生益	Gain on bargain purchase	△ 10,863	—	—	—	—
工事負担金等圧縮額	Tax purpose reduction entry of contribution for construction	5,136	3,518	3,298	4,945	2,837
固定資産除却損	Loss on retirement of non-current assets	1,051	1,483	1,316	2,518	1,825
減損損失	Impairment loss	11,121	13,340	4,677	2,918	6,508
工事負担金等受入額	Proceeds from contribution for construction	△ 5,177	△ 4,130	△ 4,007	△ 5,181	△ 2,892
退職給付制度改定損益	Loss (gain) on revision of retirement benefit plan	—	—	—	—	△ 33
固定資産売却損益	Loss (gain) on sales of non-current assets	△ 20,618	△ 189	329	14	△ 97
有価証券売却損益	Loss (gain) on sales of securities	△ 2,896	△ 559	△ 1,016	△ 4,911	△ 7,064
事業整理損	Loss on liquidation of business	—	—	—	—	671
受取補償金	Compensation income	—	—	—	—	△ 4,531
退職給付に係る負債の増減額	Increase (decrease) in retirement benefit liability	10,539	△ 5,832	△ 3,698	△ 6,339	△ 286
その他の引当金の増減額	Increase (decrease) in other provision	2,687	7,078	△ 6,131	1,128	△ 1,221
受取利息及び配当金	Interest and dividend income	△ 1,174	△ 1,962	△ 4,873	△ 5,791	△ 6,324
支払利息	Interest expenses	7,386	8,837	10,224	11,744	14,593
雇用調整助成金	Subsidies for employment adjustment	△ 8,423	△ 1,225	—	—	—
持分法による投資損益	Share of loss (profit) of entities accounted for using equity method	△ 21,851	△ 8,710	△ 2,285	△ 1,993	△ 2,289
段階取得に係る差損益	Loss (gain) on step acquisitions	—	△ 47,536	—	—	—
売上債権及び契約資産の増減額	Decrease (increase) in notes and accounts receivable-trade, and contract assets	△ 9,206	62,725	50,729	△ 7,057	△ 5,750
棚卸資産の増減額	Decrease (increase) in inventories	15,662	△ 23,592	△ 16,296	△ 33,289	△ 20,427
仕入債務の増減額	Increase (decrease) in notes and accounts payable-trade	4,860	△ 32,939	△ 17,961	△ 5,867	△ 784
その他	Other, net	△ 28,436	21,643	△ 4,312	△ 4,329	2,448
小計	Subtotal	53,213	164,895	163,895	113,357	147,266
利息及び配当金の受取額	Interest and dividends received	4,016	4,984	4,870	6,038	6,486
利息の支払額	Interest paid	△ 7,521	△ 8,900	△ 10,036	△ 11,612	△ 14,403
雇用調整助成金の受取額	Subsidies for employment adjustment received	9,276	1,218	—	—	—
補償金の受取額	Proceeds from compensation	—	—	—	—	3,398
法人税等の支払額	Income taxes paid	△ 1,435	△ 28,206	△ 8,217	△ 18,054	△ 24,659
営業活動によるキャッシュ・フロー	Net cash provided by (used in) operating activities	57,548	133,992	150,512	89,728	118,087

連結キャッシュ・フロー計算書(要約)	Consolidated statements of cash flows (abbr.)	2022/3	2023/3	2024/3	2025/3	2026/3
有価証券及び投資有価証券の取得による支出	Purchase of short-term and long term investment securities	△ 5,662	△ 2,730	△ 7,777	△ 17,078	△ 20,083
有価証券及び投資有価証券の売却及び償還による収入	Proceeds from sales and redemption of short-term and long-term investment	18,254	7,899	16,298	15,274	15,772
連結の範囲の変更を伴う子会社株式の取得による支出	Payments for purchase of shares of subsidiaries resulting in change in scope of consolidation	△ 573	△ 19,183	—	—	—
連結の範囲の変更を伴う子会社株式の取得による収入	Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	36	—	49	—	—
有形及び無形固定資産の取得による支出	Purchase of property, plant and equipment and intangible assets	△ 33,180	△ 32,508	△ 56,754	△ 86,367	△ 151,870
有形及び無形固定資産の売却による収入	Proceeds from sales of property, plant and equipment and intangible assets	58,709	905	386	2,393	899
工事負担金等受入による収入	Proceeds from contribution received for construction	5,177	4,130	4,007	5,181	2,892
定期預金の純増減額	Net decrease (increase) in time deposits	—	△ 1,144	△ 15,169	△ 2,155	13,117
貸付けによる支出	Loan advances	△ 1,304	△ 886	△ 810	△ 3,263	△ 1,199
貸付金の回収による収入	Proceeds from collection of loans receivable	806	856	938	3,360	1,036
その他	Other, net	2,000	805	2,535	△ 135	543
投資活動によるキャッシュ・フロー	Net cash provided by (used in) investing activities	44,264	△ 41,855	△ 56,296	△ 82,789	△ 138,891
短期借入金の純増減額	Net increase (decrease) in short-term borrowings	△ 30,087	31,024	△ 53,783	△ 1,744	△ 945
長期借入れによる収入	Proceeds from long-term borrowings	39,210	109,860	172,290	146,560	208,950
長期借入金の返済による支出	Repayments of long-term borrowings	△ 94,106	△ 94,786	△ 102,680	△ 111,892	△ 157,347
コマーシャル・ペーパーの純増減額	Net increase(decrease) in commercial papers	△ 5,000	5,000	△ 45,000	—	—
社債の発行による収入	Proceeds from issuance of bonds	—	49,755	29,814	59,638	44,729
社債の償還による支出	Redemption of bonds	△ 31,704	△ 12,753	△ 43,137	△ 73,137	△ 87,137
非支配株主からの払込みによる収入	Proceeds from share issuance to non-controlling shareholders	24,835	—	—	—	—
リース債務の返済による支出	Repayments of lease obligations	△ 6,004	△ 13,504	△ 18,314	△ 19,852	△ 18,471
株式の発行による収入	Proceeds from issuance of shares	—	—	—	—	37
配当金の支払額	Dividends paid	—	△ 4,762	△ 9,524	△ 14,285	△ 10,475
非支配株主への配当金の支払額	Dividends paid to non-controlling interests	△ 28	△ 593	△ 1,365	△ 1,357	△ 1,790
自己株式の売却による収入	Proceeds from sales of treasury shares	2	1	36	41	32
自己株式の取得による支出	Purchase of treasury shares	△ 32	△ 51	△ 68	△ 54	△ 100
連結の範囲の変更を伴わない子会社株式の売却による収入	Proceeds from sales of shares of subsidiaries not resulting in change in scope of consolidation	—	1,227	1,675	1,737	2,600
連結の範囲の変更を伴わない子会社株式の取得による支出	Purchase of shares of subsidiaries not resulting in change in scope of consolidation	—	△ 25,597	△ 1,938	△ 3,528	△ 17
その他	Other, net	△ 2	—	—	—	—
財務活動によるキャッシュ・フロー	Net cash provided by (used in) financing activities	△ 102,918	44,817	△ 71,995	△ 17,874	△ 19,935
現金及び現金同等物に係る換算差額	Effect of exchange rate change on cash and cash equivalents	538	△ 4,509	11,243	887	9,115
現金及び現金同等物の増減額	Net increase (decrease) in cash and cash equivalents	△ 567	132,444	33,464	△ 10,048	△ 31,623
現金及び現金同等物の期首残高	Cash and cash equivalents at beginning of period	76,321	75,765	208,188	241,657	231,748
連結の範囲の変更に伴う現金及び現金同等物の増減額	Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	11	—	5	—	—
連結子会社の決算期変更に伴う現金及び現金同等物の増減額	Increase (decrease) in cash and cash equivalents resulting from change in fiscal year end of consolidated subsidiaries	—	△ 21	—	—	—
非連結子会社との合併に伴う現金及び現金同等物の増減額	Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries	—	—	—	138	—
現金及び現金同等物の期末残高	Cash and cash equivalents at end of period	75,765	208,188	241,657	231,748	200,124

セグメント情報	Segment information	2022/3	2023/3	2024/3	2025/3	2026/3
営業収益	Operating revenue	691,512	1,561,002	1,629,529	1,741,787	1,750,307
運輸	Transportation	158,907	184,727	211,897	223,225	232,021
鉄軌道事業	Railways	107,006	128,564	153,027	160,514	167,190
バス事業	Bus services	25,065	30,087	32,525	34,745	36,760
タクシー業	Taxi services	7,854	9,264	9,808	10,046	10,553
鉄道施設整備業	Maintenance of railways facilities	17,110	22,508	25,775	25,891	24,086
その他運輸関連事業	Others transportation related businesses	13,910	11,510	12,866	12,946	13,286
不動産	Real estate	184,984	163,831	157,518	165,359	173,821
不動産販売業	Real estate sales	70,697	82,494	78,191	83,066	87,170
不動産賃貸業	Real estate leasing	79,345	43,200	39,112	40,059	44,784
不動産管理業	Real estate management	39,414	42,038	44,139	46,317	46,280
国際物流	International logistics	—	710,855	733,823	796,941	753,200
日台韓	Japan, Taiwan and South Korea	—	235,866	196,533	217,162	210,372
米州	The Americas	—	99,485	93,157	95,635	98,542
欧州・中近東・アフリカ	Europe, Middle East and Africa	—	56,172	54,332	53,291	53,108
東アジア	East Asia	—	117,559	99,299	110,849	103,030
東南アジア・オセアニア	Southeast Asia and Oceania	—	110,037	86,170	110,188	101,427
APLL	APLL	—	127,217	221,296	229,843	207,974
その他物流業	Other logistics	—	4,316	6,011	6,711	7,271
流通	Merchandise sales	188,246	202,738	212,070	215,359	226,367
百貨店業	Department stores	97,534	108,009	113,651	115,673	125,450
ストア・飲食業	Stores and restaurants	90,712	94,728	98,419	99,686	101,136
ホテル・レジャー	Hotel and leisure	166,681	300,459	317,461	344,905	369,307
ホテル業	Hotels	20,216	30,348	41,061	45,917	47,998
旅行業	Travel agents	139,957	252,152	254,297	273,935	297,065
映画業	Cinema	3,001	3,344	3,570	3,571	3,771
水族館業	Aquarium	3,506	6,792	9,946	10,518	10,592
観光施設業	Sightseeing facilities	—	8,108	8,586	11,208	10,032
その他	Other	26,884	35,545	45,059	45,126	47,805

注1: 2023年3月期より国際物流セグメントを報告セグメントに追加しております。

Note1: "International logistics" segment has been added to reportable segment since FY 2023/3.

注2: 2024/3期から実施したセグメントの変更(運輸・国際物流・ホテル・レジャー)に伴い、2023/3期のセグメント情報は、変更後の区分に基づき記載しています。

Note2: Due to the organizational changes ("Transportation" "International logistics" "Hotel and leisure" segment) implemented from the FY 2024/3, segment information for the FY 2023/3 is based on the new classification.

注3: 2025/3期から実施したセグメントの変更(ホテル・レジャー・その他)に伴い、2024/3期のセグメント情報は、変更後の区分に基づき記載しています。

Note3: Due to the organizational changes ("Hotel and leisure" "Other" segment) implemented from the FY 2025/3, segment information for the FY 2024/3 is based on the new classification.

セグメント情報	Segment information	2022/3	2023/3	2024/3	2025/3	2026/3
営業利益	Operating profit	3,864	67,144	87,430	84,399	89,436
運輸	Transportation	△ 2,721	12,545	32,295	34,664	38,064
不動産	Real estate	29,346	16,024	15,114	13,864	14,368
国際物流	International logistics	—	23,317	17,592	12,967	12,012
流通	Merchandise sales	△ 1,513	2,704	5,776	7,022	9,159
ホテル・レジャー	Hotel and leisure	△ 21,685	9,676	13,442	13,984	13,791
その他	Other	1,708	3,460	3,602	2,343	2,524
営業収益営業利益率(%)	Operating profit to revenue from operations(%)	0.6	4.3	5.4	4.8	5.1
運輸	Transportation	△ 1.7	6.8	15.2	15.5	16.4
不動産	Real estate	15.9	9.8	9.6	8.4	8.3
国際物流	International logistics	—	3.3	2.4	1.6	1.6
流通	Merchandise sales	△ 0.8	1.3	2.7	3.3	4.0
ホテル・レジャー	Hotel and leisure	△ 13.0	3.2	4.2	4.1	3.7
その他	Other	6.4	9.7	8.0	5.2	5.3
総資産	Total assets	1,895,770	2,424,755	2,454,316	2,507,255	2,593,502
運輸	Transportation	934,611	921,621	943,309	951,137	965,434
不動産	Real estate	547,866	546,088	557,668	607,840	705,550
国際物流	International logistics	—	615,909	610,710	596,713	583,480
流通	Merchandise sales	145,997	145,388	144,016	142,527	157,630
ホテル・レジャー	Hotel and leisure	141,276	195,632	195,674	211,212	230,767
その他	Other	48,681	52,638	54,910	55,345	57,850
減価償却費 (使用権資産の減価償却費を除く)	Depreciation (excluding depreciation of right-of-use assets)	51,269	56,008	60,238	63,676	66,557
運輸	Transportation	27,844	26,217	26,374	28,198	29,989
不動産	Real estate	11,560	10,020	9,606	9,942	10,318
国際物流	International logistics	—	8,297	12,594	13,678	13,440
流通	Merchandise sales	7,550	7,417	7,046	6,465	6,616
ホテル・レジャー	Hotel and leisure	2,361	2,017	2,359	2,853	3,602
その他	Other	1,717	1,789	2,024	2,204	2,174
設備投資	Capital expenditures	26,547	38,274	60,785	83,072	150,953
運輸	Transportation	12,606	19,854	31,525	36,360	38,212
不動産	Real estate	5,215	4,188	8,175	21,614	84,538
国際物流	International logistics	—	5,894	10,665	10,146	9,901
流通	Merchandise sales	5,455	4,058	5,248	6,312	5,299
ホテル・レジャー	Hotel and leisure	2,271	2,256	4,007	5,684	10,150
その他	Other	1,117	2,121	2,301	2,035	2,071

(百万人 (millions))

		2022/3	2023/3	2024/3	2025/3	2026/3
旅客人員	Passengers carried	455	501	521	526	537
前年比(%)	A ratio with the previous year(%)	6.9	10.0	4.1	0.8	2.2
定期外	Non-commuter passengers	159	194	201	207	216
前年比(%)	A ratio with the previous year(%)	9.5	21.4	3.9	3.0	4.2
定期	Commuter passengers	295	307	320	318	321
前年比(%)	A ratio with the previous year(%)	5.6	3.8	4.2	△ 0.6	0.9

(百万円 (JPY millions))

		2022/3	2023/3	2024/3	2025/3	2026/3
旅客収入	Revenues from railway operations	101,056	122,027	146,332	153,527	159,984
前年比(%)	A ratio with the previous year(%)	8.2	20.8	19.9	4.9	4.2
定期外	Non-commuter passengers	61,001	80,691	98,212	103,495	109,636
前年比(%)	A ratio with the previous year(%)	13.2	32.3	21.7	5.4	5.9
定期	Commuter passengers	40,054	41,336	48,119	50,032	50,347
前年比(%)	A ratio with the previous year(%)	1.4	3.2	16.4	4.0	0.6

		2022/3	2023/3	2024/3	2025/3	2026/3
マンション分譲戸数(戸)	Numbers of condominiums sold(units)	1,046	1,283	1,189	1,137	1,009

		2022/3	2023/3	2024/3	2025/3	2026/3
物量	Freight volume					
航空輸出重量(千トン)	Air export freight volume(thousands of tons)	—	461	486	527	554
海上輸出物量(千TEU)	Sea export freight volume(thousands of TEUs)	—	508	727	725	742