

FACT BOOK

FY 2025/3

近鉄グループホールディングス株式会社

(9041)

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セグメント情報	Segment information
旅客人員	Passengers carried
旅客収入	Revenues from railway operations
マンション分譲戸数	Numbers of condominiums sold (units)
物量	Freight volume

経営指標	Summary of business results	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3	2024/3	2025/3
経営成績	Operating results										
営業収益	Operating revenue	1,217,995	1,204,867	1,222,779	1,236,905	1,194,244	697,203	691,512	1,561,002	1,629,529	1,741,787
営業利益又は営業損失(△)	Operating profit(loss)	64,736	64,828	64,643	67,779	49,380	△ 62,115	3,864	67,144	87,430	84,399
経常利益又は経常損失(△)	Ordinary profit(loss)	61,142	56,689	61,323	67,129	47,224	△ 41,959	30,658	74,612	84,638	81,538
親会社株主に帰属する当期純利益 又は親会社株主に帰属する当期純損失(△)	Profit(loss) attributable to owners of parent	28,956	26,247	29,614	35,962	20,561	△ 60,187	42,755	91,597	47,808	46,716
減価償却費(使用権資産の減価償却費を除く)	Depreciation (excluding depreciation of right-of-use assets)	53,118	53,278	52,538	52,196	53,924	54,779	51,269	56,008	60,238	63,676
設備投資	Capital expenditures	52,792	45,555	54,057	78,229	68,907	55,207	26,547	38,274	60,785	83,072
EBITDA (*1, *2)	EBITDA (*1, *2)	117,855	118,107	117,182	119,975	103,304	△ 7,336	55,134	125,597	150,922	151,323
キャッシュ・フロー	Cash flows										
営業活動によるキャッシュ・フロー	Cash flows from operating activities	83,919	84,816	88,798	102,319	58,266	△ 25,470	57,548	133,992	150,512	89,728
投資活動によるキャッシュ・フロー	Cash flows from investing activities	△ 39,461	△ 41,343	△ 50,796	△ 64,148	△ 57,440	△ 46,013	44,264	△ 41,855	△ 56,296	△ 82,789
財務活動によるキャッシュ・フロー	Cash flows from financing activities	△ 45,959	△ 47,445	△ 36,891	△ 38,905	△ 12,952	107,897	△ 102,918	44,817	△ 71,995	△ 17,874
現金及び現金同等物期末残高	Cash and cash equivalents at end of period	55,637	51,914	52,763	52,089	39,787	76,321	75,765	208,188	241,657	231,748
財務状態	Financial position										
総資産	Total assets	1,930,906	1,912,931	1,914,480	1,936,417	1,891,300	1,955,048	1,895,770	2,424,755	2,454,316	2,507,255
自己資本	Equity	328,733	338,531	366,410	382,266	376,978	320,595	378,621	444,670	521,807	544,126
利益剰余金	Retained earnings	40,788	55,848	75,734	102,039	110,288	40,829	80,555	164,614	202,990	234,814
有利子負債	Interest-bearing debt	1,132,450	1,099,224	1,080,230	1,055,904	1,058,274	1,182,219	1,060,088	—	—	—
借入金	Borrowings	777,490	775,704	769,150	736,264	713,774	792,571	707,144	849,132	864,839	897,994
社債	Bonds payable	354,960	323,520	311,080	319,640	340,500	344,648	312,944	385,191	372,054	358,917
コマーシャル・ペーパー	Commercial papers	—	—	—	—	4,000	45,000	40,000	45,000	—	—
純有利子負債 (*3, *4)	Net interest-bearing debt (*3, *4)	—	—	—	—	—	—	—	1,095,387	1,001,088	1,025,554
リース債務 (使用権資産に係るリース債務を除く)	Lease obligations (excluding lease obligations for right-of-use assets)	—	—	—	—	—	—	—	33,151	31,164	27,771
財務指標	Financial indicators										
営業収益営業利益率(%)	Operating profit to revenue from operations(%)	5.3	5.4	5.3	5.5	4.1	△ 8.9	0.6	4.3	5.4	4.8
総資産経常利益率(%)	Ordinary profit to total assets(%)	3.2	2.9	3.2	3.5	2.5	△ 2.2	1.6	3.5	3.5	3.3
自己資本当期純利益率(%)	Profit to equity(%)	9.0	7.9	8.4	9.6	5.4	△ 17.3	12.2	22.3	9.9	8.8
自己資本比率(%)	Equity ratio(%)	17.0	17.7	19.1	19.7	19.9	16.4	20.0	18.3	21.3	21.7
有利子負債/EBITDA倍率(倍)	Ratio of interest-bearing debt to EBITDA (times)	9.6	9.3	9.2	8.8	10.2	—	19.2	—	—	—
純有利子負債/EBITDA倍率(倍)	Ratio of net interest-bearing debt to EBITDA (times)	—	—	—	—	—	—	—	8.7	6.6	6.8
1株当たり情報(円)	Per share information(JPY)										
1株当たり当期純利益 又は1株当たり当期純損失(△)(円)	Net income(loss) per share(JPY)	15.23	13.80	155.74	189.17	108.16	△ 316.62	224.81	481.63	251.38	245.65
1株当たり純資産(円)	Net assets per share(JPY)	172.87	178.02	1,927.22	2,010.87	1,983.12	1,686.55	1,990.85	2,338.16	2,743.84	2,861.25
1株当たり配当(円)	Dividends per share(JPY)	5.00	5.00	50.00	50.00	50.00	0.00	25.00	50.00	50.00	50.00
その他	Other										
発行済株式数(千株) (*5)	Shares issued(thousands of shares) (*5)	1,906,620	1,906,620	190,662	190,662	190,662	190,662	190,662	190,662	190,662	190,662
連結子会社数(社)	Consolidated subsidiaries(companies)	57	81	85	82	81	80	71	197	196	197

注1: EBITDA=営業利益+減価償却費及びのれん償却費(使用権資産の減価償却費を除く)

Note1: EBITDA=operating profit + depreciation and amortization of goodwill (excluding depreciation of right-of-use assets)

注2: 2023年3月期より、EBITDAにのれん償却費を含めて計算しております。

Note2: EBITDA has been calculated including amortization of goodwill since FY 2023/3.

注3: 純有利子負債=有利子負債(使用権資産に係るリース債務を除く)−現金及び預金

Note3: Net interest-bearing debt= Interest-bearing debt (excluding lease obligations for right-of-use assets) − cash and deposits

注4: 2023年3月期より、従来の有利子負債に代わる新たな指標として純有利子負債を開示しております。

Note4: "Net interest-bearing debt" has been disclosed as a new indicator to replace conventional "interest-bearing debt" since FY 2023/3.

注5: 2017年10月1日付で普通株式10株につき1株の割合で株式併合を実施しております。

Note5: The Group conducted a 1-for-10 reverse stock split with an effective date of 1st October 2017.

注6: 2018年3月期以降の数値は、「『税効果会計に係る会計基準』の一部改正」(企業会計基準第28号)等を適用しております。

Note6: "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No. 28), etc have been applied since FY 2018/3.

注7: 2022年3月期以降の数値は、「収益認識に関する会計基準」(企業会計基準第29号)等を適用しております。

Note7: "Accounting Standard for Revenue Recognition" (ASBJ Statement No.29), etc have been applied since FY 2022/3.

連結貸借対照表	Consolidated balance sheets	2021/3	2022/3	2023/3	2024/3	2025/3
資産の部	Assets					
流動資産	Current assets	331,123	331,569	702,048	720,811	761,176
現金及び預金	Cash and deposits	76,972	78,902	217,087	266,970	259,128
受取手形及び売掛金	Notes and accounts receivable-trade	44,717	—	—	—	—
受取手形、売掛金及び契約資産	Notes and accounts receivable-trade, and contract assets	—	59,730	224,337	184,926	193,178
リース債権及びリース投資資産	Lease receivables and investments in leases	935	911	990	916	885
有価証券	Securities	—	—	5,008	5,589	6,564
商品及び製品	Merchandise and finished goods	9,237	9,575	9,638	9,674	10,173
仕掛品	Work in process	2,397	4,032	4,750	2,693	2,877
原材料及び貯蔵品	Raw materials and supplies	5,221	4,934	5,176	5,401	5,974
販売土地及び建物	Land and buildings for sale	144,224	132,965	155,664	172,954	203,565
その他	Other	47,938	41,054	81,649	73,560	80,630
貸倒引当金	Allowance for doubtful accounts	△ 521	△ 537	△ 2,254	△ 1,875	△ 1,801
固定資産	Non-current assets	1,621,243	1,561,947	1,720,508	1,731,615	1,744,384
有形固定資産	Property, plant and equipment	1,358,710	1,289,093	1,364,404	1,369,058	1,385,056
建物及び構築物(純額)	Buildings and structures, net	592,985	545,943	557,549	547,905	544,259
機械装置及び運搬具(純額)	Machinery, equipment and vehicles, net	34,547	32,619	37,768	40,661	51,457
土地	Land	687,688	671,685	679,139	678,114	680,639
リース資産(純額)	Lease assets, net	28,674	27,353	26,080	24,784	22,291
建設仮勘定	Construction in progress	4,047	2,262	5,379	10,537	20,681
その他(純額)	Other, net	10,766	9,229	58,486	67,056	65,727
無形固定資産	Intangible assets	14,963	13,958	169,917	167,493	161,260
のれん	Goodwill	22	13	62,517	59,264	56,017
リース資産	Lease assets	34	21	9	3	—
その他	Other	14,906	13,922	107,389	108,225	105,242
投資その他の資産	Investments and other assets	247,568	258,895	186,186	195,063	198,068
投資有価証券	Investment securities	125,186	141,291	58,827	66,003	70,080
長期貸付金	Long-term loans receivable	3,322	3,179	3,780	464	2,755
退職給付に係る資産	Retirement benefit asset	60,335	65,597	66,568	74,379	70,990
繰延税金資産	Deferred tax assets	20,475	11,533	12,795	9,560	8,528
その他	Other	39,419	38,368	45,966	45,323	46,349
貸倒引当金	Allowance for doubtful accounts	△ 1,151	△ 1,075	△ 1,750	△ 668	△ 636
投資評価引当金	Allowance for investment evaluation	△ 19	—	—	—	—
繰延資産	Deferred assets	2,681	2,252	2,199	1,889	1,693
資産合計	Total assets	1,955,048	1,895,770	2,424,755	2,454,316	2,507,255

連結貸借対照表	Consolidated balance sheets	2021/3	2022/3	2023/3	2024/3	2025/3
負債の部	Liabilities					
流動負債	Current liabilities	585,804	504,045	779,761	713,284	761,609
支払手形及び買掛金	Notes and accounts payable-trade	39,879	49,084	133,461	122,435	117,651
短期借入金	Short-term borrowings	249,407	204,018	273,229	230,442	256,519
コマーシャル・ペーパー	Commercial papers	45,000	40,000	45,000	—	—
1年以内償還社債	Current portion of bonds payable	31,704	12,753	43,137	73,137	87,137
リース債務	Lease obligations	5,555	5,371	16,240	19,167	18,478
未払金	Accounts payable-other	66,742	34,176	47,256	59,041	62,912
未払法人税等	Income taxes payable	959	4,262	10,220	12,643	15,771
賞与引当金	Provision for bonuses	5,422	7,912	17,281	15,653	17,181
商品券等引換損失引当金	Provision for loss on exchanging gift certificates	7,648	5,495	5,755	5,984	6,053
契約損失引当金	Provision for loss on contract	—	—	3,470	—	—
その他	Other	133,484	140,971	184,710	174,780	179,904
固定負債	Non-current liabilities	1,030,748	969,964	1,141,913	1,155,381	1,131,921
社債	Bonds payable	312,944	300,191	342,054	298,917	271,780
長期借入金	Long-term borrowings	543,163	503,125	575,903	634,396	641,474
リース債務	Lease obligations	30,537	29,041	60,404	60,893	54,444
繰延税金負債	Deferred tax liabilities	6,540	4,187	28,262	34,842	34,807
再評価に係る繰延税金負債	Deferred tax liabilities for land revaluation	88,856	90,678	90,467	80,370	82,812
旅行券等引換引当金	Provision for loss on uncollected gift coupon for future use	913	—	—	—	—
退職給付に係る負債	Retirement benefit liability	8,795	8,569	12,056	12,899	12,389
その他	Other	38,998	34,171	32,765	33,061	34,215
負債合計	Total liabilities	1,616,553	1,474,009	1,921,675	1,868,666	1,893,531

連結貸借対照表	Consolidated balance sheets	2021/3	2022/3	2023/3	2024/3	2025/3
純資産の部	Net assets					
株主資本	Shareholders' equity	227,766	267,809	344,825	383,077	414,825
資本金	Share capital	126,476	126,476	126,476	126,476	126,476
資本剰余金	Capital surplus	61,884	61,927	54,898	54,803	54,734
利益剰余金	Retained earnings	40,829	80,555	164,614	202,990	234,814
自己株式	Treasury shares	△ 1,424	△ 1,150	△ 1,164	△ 1,192	△ 1,199
その他の包括利益累計額	Accumulated other comprehensive income	92,829	110,812	99,845	138,729	129,300
その他有価証券評価差額金	Valuation difference on available-for-sale securities	6,995	5,572	4,920	10,069	7,797
繰延ヘッジ損益	Deferred gains or losses on hedges	0	△ 0	△ 0	32	40
土地再評価差額金	Revaluation reserve for land	89,894	87,108	89,899	99,724	97,122
為替換算調整勘定	Foreign currency translation adjustment	△ 9,300	1,837	△ 8,346	12,993	15,114
退職給付に係る調整累計額	Remeasurements of defined benefit plans	5,238	16,293	13,371	15,909	9,225
非支配株主持分	Non-controlling interests	17,899	43,139	58,410	63,842	69,597
純資産合計	Total net assets	338,494	421,760	503,080	585,650	613,723
負債純資産合計	Total liabilities and net assets	1,955,048	1,895,770	2,424,755	2,454,316	2,507,255

連結損益計算書(要約)	Consolidated statements of income (abbr.)	2021/3	2022/3	2023/3	2024/3	2025/3
営業損益の部	Operating profit and expenses					
営業収益	Operating revenue	697,203	691,512	1,561,002	1,629,529	1,741,787
営業費	Operating expenses	759,318	687,647	1,493,857	1,542,099	1,657,387
運輸業等営業費及び売上原価	Operating expenses and cost of sales of transportation	632,332	572,943	1,305,987	1,316,813	1,420,778
販売費及び一般管理費	Selling, general and administrative expenses	126,986	114,704	187,869	225,286	236,609
営業利益又は営業損失(△)	Operating profit(loss)	△ 62,115	3,864	67,144	87,430	84,399
営業外損益の部	Non-operating income and expenses					
営業外収益	Non-operating income	31,374	36,945	19,966	12,268	13,069
受取利息及び配当金	Interest and dividend income	833	1,174	1,962	4,873	5,791
持分法による投資利益	Share of profit of entities accounted for using equity method	11,722	21,851	8,710	2,285	1,993
為替差益	Foreign exchange gains	383	403	4,121	430	1,837
雇用調整助成金	Subsidies for employment adjustment	14,933	8,423	1,225	—	—
その他	Other	3,501	5,092	3,946	4,678	3,446
営業外費用	Non-operating expenses	11,218	10,152	12,498	15,060	15,930
支払利息	Interest expenses	7,864	7,386	8,837	10,224	11,744
その他	Other	3,353	2,765	3,660	4,835	4,185
経常利益又は経常損失(△)	Ordinary profit(loss)	△ 41,959	30,658	74,612	84,638	81,538

連結損益計算書(要約)	Consolidated statements of income (abbr.)	2021/3	2022/3	2023/3	2024/3	2025/3
特別損益の部	Extraordinary income and losses					
特別利益	Extraordinary income	7,055	40,952	53,374	6,371	12,600
工事負担金等受入額	Contribution for construction	4,642	5,177	4,130	4,007	5,181
固定資産売却益	Gain on sales of non-current assets	1,242	20,668	637	71	25
有価証券売却益	Gain on sales of securities	151	2,893	569	1,003	4,911
段階取得に係る差益	Gain on step acquisitions	—	—	47,536	—	—
負ののれん発生益	Gains on bargain purchase	—	10,863	—	—	—
その他	Other	1,018	1,348	498	1,288	2,481
特別損失	Extraordinary losses	48,601	19,472	21,102	13,933	11,732
工事負担金等圧縮額	Tax purpose reduction entry of contribution for construction	4,640	5,136	3,518	3,298	4,945
固定資産売却損	Loss on sales of non-current assets	29	50	448	401	40
固定資産除却損	Loss on retirement of non-current assets	2,783	885	1,259	1,198	2,411
減損損失	Impairment loss	28,788	11,121	13,340	4,677	2,918
その他	Other	12,360	2,279	2,535	4,357	1,416
税金等調整前当期純利益 又は税金等調整前当期純損失(△)	Profit(loss) before income taxes	△ 83,505	52,138	106,884	77,076	82,406
法人税、住民税及び事業税	Income taxes-current	1,510	6,528	13,057	17,968	23,093
法人税等調整額	Income taxes-deferred	△ 14,459	2,605	△ 511	6,112	4,613
当期純利益又は当期純損失(△)	Profit(loss)	△ 70,556	43,003	94,338	52,995	54,698
非支配株主に帰属する当期純利益 又は非支配株主に帰属する当期純損失(△)	Profit (loss) attributable to non-controlling interests	△ 10,368	247	2,740	5,187	7,982
親会社株主に帰属する当期純利益 又は親会社株主に帰属する当期純損失(△)	Profit(loss) attributable to owners of parent	△ 60,187	42,755	91,597	47,808	46,716

注: 2022年3月期以降の数値は、「収益認識に関する会計基準」(企業会計基準第29号)等を適用しております。

Note: "Accounting Standard for Revenue Recognition"(ASBJ Statement No.29),etc have been applied since FY 2022/3.

連結包括利益計算書	Consolidated statements of comprehensive income	2021/3	2022/3	2023/3	2024/3	2025/3
当期純利益又は当期純損失(△)	Profit(loss)	△ 70,556	43,003	94,338	52,995	54,698
その他の包括利益	Other comprehensive income	13,671	16,360	△ 14,401	40,726	△ 8,755
その他有価証券評価差額金	Valuation difference on available-for-sale securities	1,494	171	392	5,176	△ 2,369
繰延ヘッジ損益	Deferred gains or losses on hedges	△ 83	—	—	57	13
土地再評価差額金	Revaluation reserve for land	163	△ 1,460	—	9,918	△ 2,521
為替換算調整勘定	Foreign currency translation adjustment	△ 212	897	△ 6,564	22,419	1,278
退職給付に係る調整額	Remeasurements of defined benefit plans, net of tax	10,489	10,905	△ 4,022	2,494	△ 6,566
持分法適用会社に対する持分相当額	Share of other comprehensive income of entities accounted for using equity method	1,820	5,846	△ 4,206	660	1,409
包括利益	Comprehensive income	△ 56,884	59,363	79,937	93,722	45,943
(内訳)						
親会社株主に係る包括利益	Comprehensive income attributable to owners of parent	△ 46,844	59,149	77,839	86,785	37,391
非支配株主に係る包括利益	Comprehensive income attributable to non-controlling interests	△ 10,040	214	2,097	6,936	8,551

連結キャッシュ・フロー計算書(要約)	Consolidated statements of cash flows (abbr.)	2021/03	2022/03	2023/03	2024/03	2025/03
税金等調整前当期純利益又は税金等調整前当期純損失(△)	Profit(loss) before income taxes	△ 83,505	52,138	106,884	77,076	82,406
減価償却費	Depreciation	54,779	51,269	63,618	73,572	79,193
のれん償却額	Amortization of goodwill	9	8	2,443	3,252	3,247
負ののれん発生益	Gain on bargain purchase	—	△ 10,863	—	—	—
工事負担金等圧縮額	Tax purpose reduction entry of contribution for construction	4,640	5,136	3,518	3,298	4,945
固定資産除却損	Loss on retirement of non-current assets	1,512	1,051	1,483	1,316	2,518
減損損失	Impairment loss	28,788	11,121	13,340	4,677	2,918
工事負担金等受入額	Proceeds from contribution for construction	△ 4,642	△ 5,177	△ 4,130	△ 4,007	△ 5,181
固定資産売却損益	Loss (gain) on sales of non-current assets	△ 1,213	△ 20,618	△ 189	329	14
有価証券売却損益	Loss (gain) on sales of securities	△ 151	△ 2,896	△ 559	△ 1,016	△ 4,911
退職給付に係る負債の増減額	Increase (decrease) in retirement benefit liability	△ 1,761	10,539	△ 5,832	△ 3,698	△ 6,339
その他の引当金の増減額	Increase (decrease) in other provision	△ 3,344	2,687	7,078	△ 6,131	1,128
受取利息及び配当金	Interest and dividend income	△ 833	△ 1,174	△ 1,962	△ 4,873	△ 5,791
支払利息	Interest expenses	7,864	7,386	8,837	10,224	11,744
雇用調整助成金	Subsidies for employment adjustment	△ 14,933	△ 8,423	△ 1,225	—	—
持分法による投資損益	Share of loss (profit) of entities accounted for using equity method	△ 11,722	△ 21,851	△ 8,710	△ 2,285	△ 1,993
段階取得に係る差損益	Loss (gain) on step acquisitions	—	—	△ 47,536	—	—
売上債権の増減額	Decrease (increase) in notes and accounts receivable-trade	△ 6,217	—	—	—	—
売上債権及び契約資産の増減額	Decrease (increase) in notes and accounts receivable-trade, and contract assets	—	△ 9,206	62,725	50,729	△ 7,057
棚卸資産の増減額	Decrease (increase) in inventories	△ 16,780	15,662	△ 23,592	△ 16,296	△ 33,289
仕入債務の増減額	Increase (decrease) in notes and accounts payable-trade	△ 3,901	4,860	△ 32,939	△ 17,961	△ 5,867
その他	Other, net	23,990	△ 28,436	21,643	△ 4,312	△ 4,329
小計	Subtotal	△ 27,422	53,213	164,895	163,895	113,357
利息及び配当金の受取額	Interest and dividends received	2,179	4,016	4,984	4,870	6,038
利息の支払額	Interest paid	△ 7,890	△ 7,521	△ 8,900	△ 10,036	△ 11,612
雇用調整助成金の受取額	Subsidies for employment adjustment received	13,344	9,276	1,218	—	—
法人税等の支払額	Income taxes paid	△ 5,682	△ 1,435	△ 28,206	△ 8,217	△ 18,054
営業活動によるキャッシュ・フロー	Net cash provided by (used in) operating activities	△ 25,470	57,548	133,992	150,512	89,728

連結キャッシュ・フロー計算書(要約)	Consolidated statements of cash flows (abbr.)	2021/03	2022/03	2023/03	2024/03	2025/03
有価証券及び投資有価証券の取得による支出	Purchase of short-term and long term investment securities	△ 7	△ 5,662	△ 2,730	△ 7,777	△ 17,078
有価証券及び投資有価証券の売却及び償還による収入	Proceeds from sales and redemption of short-term and long-term investment	167	18,254	7,899	16,298	15,274
連結の範囲の変更を伴う子会社株式の取得による支出	Payments for purchase of shares of subsidiaries resulting in change in scope of consolidation	—	△ 573	△ 19,183	—	—
連結の範囲の変更を伴う子会社株式の取得による収入	Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	—	36	—	49	—
有形及び無形固定資産の取得による支出	Purchase of property, plant and equipment and intangible assets	△ 54,649	△ 33,180	△ 32,508	△ 56,754	△ 86,367
有形及び無形固定資産の売却による収入	Proceeds from sales of property, plant and equipment and intangible assets	2,068	58,709	905	386	2,393
工事負担金等受入による収入	Proceeds from contribution received for construction	4,642	5,177	4,130	4,007	5,181
定期預金の純増減額	Net decrease (increase) in time deposits	—	—	△ 1,144	△ 15,169	△ 2,155
貸付けによる支出	Loan advances	△ 585	△ 1,304	△ 886	△ 810	△ 3,263
貸付金の回収による収入	Proceeds from collection of loans receivable	570	806	856	938	3,360
その他	Other, net	1,779	2,000	805	2,535	△ 135
投資活動によるキャッシュ・フロー	Net cash provided by (used in) investing activities	△ 46,013	44,264	△ 41,855	△ 56,296	△ 82,789
短期借入金の純増減額	Net increase (decrease) in short-term borrowings	18,607	△ 30,087	31,024	△ 53,783	△ 1,744
長期借入れによる収入	Proceeds from long-term borrowings	146,330	39,210	109,860	172,290	146,560
長期借入金の返済による支出	Repayments of long-term borrowings	△ 86,613	△ 94,106	△ 94,786	△ 102,680	△ 111,892
コマーシャル・ペーパーの純増減額	Net increase(decrease) in commercial papers	41,000	△ 5,000	5,000	△ 45,000	—
社債の発行による収入	Proceeds from issuance of bonds	29,836	—	49,755	29,814	59,638
社債の償還による支出	Redemption of bonds	△ 25,852	△ 31,704	△ 12,753	△ 43,137	△ 73,137
非支配株主からの払込みによる収入	Proceeds from share issuance to non-controlling shareholders	—	24,835	—	—	—
リース債務の返済による支出	Repayments of lease obligations	△ 5,453	△ 6,004	△ 13,504	△ 18,314	△ 19,852
配当金の支払額	Dividends paid	△ 9,524	—	△ 4,762	△ 9,524	△ 14,285
非支配株主への配当金の支払額	Dividends paid to non-controlling interests	△ 379	△ 28	△ 593	△ 1,365	△ 1,357
自己株式の売却による収入	Proceeds from sales of treasury shares	3	2	1	36	41
自己株式の取得による支出	Purchase of treasury shares	△ 57	△ 32	△ 51	△ 68	△ 54
連結の範囲の変更を伴わない子会社株式の取得による支出	Purchase of shares of subsidiaries not resulting in change in scope of consolidation	—	—	△ 25,597	△ 1,938	△ 3,528
連結の範囲の変更を伴わない子会社株式の売却による収入	Proceeds from sales of shares of subsidiaries not resulting in change in scope of consolidation	—	—	1,227	1,675	1,737
その他	Other, net	—	△ 2	—	—	—
財務活動によるキャッシュ・フロー	Net cash provided by (used in) financing activities	107,897	△ 102,918	44,817	△ 71,995	△ 17,874
現金及び現金同等物に係る換算差額	Effect of exchange rate change on cash and cash equivalents	120	538	△ 4,509	11,243	887
現金及び現金同等物の増減額	Net increase (decrease) in cash and cash equivalents	36,534	△ 567	132,444	33,464	△ 10,048
現金及び現金同等物の期首残高	Cash and cash equivalents at beginning of period	39,787	76,321	75,765	208,188	241,657
連結の範囲の変更に伴う現金及び現金同等物の増減額	Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	—	11	—	5	—
連結子会社の決算期変更に伴う現金及び現金同等物の増減額	Increase (decrease) in cash and cash equivalents resulting from change in fiscal year end of consolidated subsidiaries	—	—	△ 21	—	—
非連結子会社との合併に伴う現金及び現金同等物の増減額	Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries	—	—	—	—	138
現金及び現金同等物の期末残高	Cash and cash equivalents at end of period	76,321	75,765	208,188	241,657	231,748

(百万円 (JPY millions))

セグメント情報	Segment information	2021/3	2022/3	2023/3	2024/3	2025/3
営業収益	Operating revenue	697,203	691,512	1,561,002	1,629,529	1,741,787
運輸	Transportation	150,218	158,907	184,727	211,897	223,225
鉄軌道事業	Railways	99,234	107,006	128,564	153,027	160,514
バス事業	Bus services	22,605	25,065	30,087	32,525	34,745
タクシー業	Taxi services	7,520	7,854	9,264	9,808	10,046
鉄道施設整備業	Maintenance of railways facilities	22,640	17,110	22,508	25,775	25,891
その他運輸関連事業	Others transportation related businesses	14,975	13,910	11,510	12,866	12,946
不動産	Real estate	142,965	184,984	163,831	157,518	165,359
不動産販売業	Real estate sales	60,134	70,697	82,494	78,191	83,066
不動産賃貸業	Real estate leasing	47,404	79,345	43,200	39,112	40,059
不動産管理業	Real estate management	40,299	39,414	42,038	44,139	46,317
国際物流	International logistics	—	—	710,855	733,823	796,941
日台韓	Japan, Taiwan and South Korea	—	—	235,866	196,533	217,162
米州	The Americas	—	—	99,485	93,157	95,635
欧州・中近東・アフリカ	Europe, Middle East and Africa	—	—	56,172	54,332	53,291
東アジア	East Asia	—	—	117,559	99,299	110,849
東南アジア・オセアニア	Southeast Asia and Oceania	—	—	110,037	86,170	110,188
APLL	APLL	—	—	127,217	221,296	229,843
その他物流業	Other logistics	—	—	4,316	6,011	6,711
流通	Merchandise sales	313,110	188,246	202,738	212,070	215,359
百貨店業	Department stores	218,149	97,534	108,009	113,651	115,673
ストア・飲食業	Stores and restaurants	95,673	90,712	94,728	98,419	99,686
ホテル・レジャー	Hotel and leisure	114,177	166,681	300,459	317,461	344,905
ホテル業	Hotels	20,698	20,216	30,348	41,061	45,917
旅行業	Travel agents	87,889	139,957	252,152	254,297	273,935
映画業	Cinema	2,857	3,001	3,344	3,570	3,571
水族館業	Aquarium	2,732	3,506	6,792	9,946	10,518
観光施設業	Sightseeing facilities	—	—	8,108	8,586	11,208
その他	Other	18,665	26,884	35,545	45,059	45,126

注1: 2022年3月期以降の数値は、「収益認識に関する会計基準」(企業会計基準第29号)等を適用しております。

Note1: "Accounting Standard for Revenue Recognition"(ASBJ Statement No.29),etc have been applied since FY 2022/3.

注2: 2023年3月期より国際物流セグメントを報告セグメントに追加しております。

Note2:"International logistics" segment has been added to reportable segment since FY 2023/3.

注3: 2024/3期から実施したセグメントの変更(運輸・国際物流・ホテル・レジャー)に伴い、2023/3期のセグメント情報は、変更後の区分に基づき記載しています。

Note3:Due to the organizational changes("Transportation""International logistics""Hotel and leisure" segment) implemented from the FY 2024/3, segment information for the FY 2023/3 is based on the new classification.

注4: 2025/3期から実施したセグメントの変更(ホテル・レジャー・その他)に伴い、2024/3期のセグメント情報は、変更後の区分に基づき記載しています。

Note4:Due to the organizational changes("Hotel and leisure" "Other" segment) implemented from the FY 2025/3, segment information for the FY 2024/3 is based on the new classificatic

セグメント情報	Segment information	2021/3	2022/3	2023/3	2024/3	2025/3
営業利益又は営業損失	Operating profit (loss)	△ 62,115	3,864	67,144	87,430	84,399
運輸	Transportation	△ 24,670	△ 2,721	12,545	32,295	34,664
不動産	Real estate	14,833	29,346	16,024	15,114	13,864
国際物流	International logistics	—	—	23,317	17,592	12,967
流通	Merchandise sales	△ 4,668	△ 1,513	2,704	5,776	7,022
ホテル・レジャー	Hotel and leisure	△ 49,242	△ 21,685	9,676	13,442	13,984
その他	Other	1,453	1,708	3,460	3,602	2,343
営業収益営業利益率(%)	Operating profit to revenue from operations(%)	△ 8.9	0.6	4.3	5.4	4.8
運輸	Transportation	△ 16.4	△ 1.7	6.8	15.2	15.5
不動産	Real estate	10.4	15.9	9.8	9.6	8.4
国際物流	International logistics	—	—	3.3	2.4	1.6
流通	Merchandise sales	△ 1.5	△ 0.8	1.3	2.7	3.3
ホテル・レジャー	Hotel and leisure	△ 43.1	△ 13.0	3.2	4.2	4.1
その他	Other	7.8	6.4	9.7	8.0	5.2
総資産	Total assets	1,955,048	1,895,770	2,424,755	2,454,316	2,507,255
運輸	Transportation	953,538	934,611	921,621	943,309	951,137
不動産	Real estate	605,520	547,866	546,088	557,668	607,840
国際物流	International logistics	—	—	615,909	610,710	596,713
流通	Merchandise sales	152,576	145,997	145,388	144,016	142,527
ホテル・レジャー	Hotel and leisure	115,938	141,276	195,632	195,674	211,212
その他	Other	24,921	48,681	52,638	54,910	55,345
減価償却費 (使用権資産の減価償却費を除く)	Depreciation (excluding depreciation of right-of-use assets)	54,779	51,269	56,008	60,238	63,676
運輸	Transportation	28,420	27,844	26,217	26,374	28,198
不動産	Real estate	12,550	11,560	10,020	9,606	9,942
国際物流	International logistics	—	—	8,297	12,594	13,678
流通	Merchandise sales	7,536	7,550	7,417	7,046	6,465
ホテル・レジャー	Hotel and leisure	4,337	2,361	2,017	2,359	2,853
その他	Other	1,688	1,717	1,789	2,024	2,204
設備投資	Capital expenditures	55,207	26,547	38,274	60,785	83,072
運輸	Transportation	30,469	12,606	19,854	31,525	36,360
不動産	Real estate	13,949	5,215	4,188	8,175	21,614
国際物流	International logistics	—	—	5,894	10,665	10,146
流通	Merchandise sales	4,736	5,455	4,058	5,248	6,312
ホテル・レジャー	Hotel and leisure	3,876	2,271	2,256	4,007	5,684
その他	Other	2,049	1,117	2,121	2,301	2,035

(百万人 (millions))

		2021/3	2022/3	2023/3	2024/3	2025/3
旅客人員	Passengers carried	426	455	501	521	526
前年比(%)	A ratio with the previous year(%)	△ 25.5	6.9	10.0	4.1	0.8
定期外	Non-commuter passengers	145	159	194	201	207
前年比(%)	A ratio with the previous year(%)	△ 36.6	9.5	21.4	3.9	3.0
定期	Commuter passengers	280	295	307	320	318
前年比(%)	A ratio with the previous year(%)	△ 18.0	5.6	3.8	4.2	△ 0.6

(百万円 (JPY millions))

		2021/3	2022/3	2023/3	2024/3	2025/3
旅客収入	Revenues from railway operations	93,397	101,056	122,027	146,332	153,527
前年比(%)	A ratio with the previous year(%)	△ 36.0	8.2	20.8	19.9	4.9
定期外	Non-commuter passengers	53,899	61,001	80,691	98,212	103,495
前年比(%)	A ratio with the previous year(%)	△ 45.4	13.2	32.3	21.7	5.4
定期	Commuter passengers	39,498	40,054	41,336	48,119	50,032
前年比(%)	A ratio with the previous year(%)	△ 16.6	1.4	3.2	16.4	4.0

		2021/3	2022/3	2023/3	2024/3	2025/3
マンション分譲戸数(戸)	Numbers of condominiums sold(units)	936	1,046	1,283	1,189	1,137

		2021/3	2022/3	2023/3	2024/3	2025/3
物量	Freight volume					
航空輸出重量(千トン)	Air export freight volume(thousands of tons)	—	—	461	486	527
海上輸出物量(千TEU)	Sea export freight volume(thousands of TEUs)	—	—	508	727	725