

# FACT BOOK

## FY 2021/3

近鉄グループホールディングス株式会社

(9041)

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## 目次

## Contents

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経営指標	Summary of business results
連結貸借対照表	Consolidated balance sheets
連結損益計算書(要約)	Consolidated statements of income (abbr.)
連結包括利益計算書	Consolidated statements of comprehensive income
連結キャッシュ・フロー計算書(要約)	Consolidated statements of cash flows (abbr.)
セグメント情報	Segment information
旅客人員	Passengers carried
旅客収入	Revenues from railway operations
分譲戸数	Numbers of condominiums and houses sold

## 近鉄グループホールディングス株式会社

(百万円 (JPY millions))

経営指標	Summary of business results	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3
<b>経営成績</b>	<b>Operating results</b>										
営業収益	Operating revenue	942,790	932,156	1,246,360	1,233,798	1,217,995	1,204,867	1,222,779	1,236,905	1,194,244	697,203
営業利益	Operating profit	40,209	47,452	54,623	56,425	64,736	64,828	64,643	67,779	49,380	△ 62,115
経常利益	Ordinary profit	27,169	35,063	46,824	52,219	61,142	56,689	61,323	67,129	47,224	△ 41,959
親会社株主に帰属する当期純利益	Profit attributable to owners of parent	8,666	20,001	24,598	27,864	28,956	26,247	29,614	35,962	20,561	△ 60,187
減価償却費	Depreciation	47,966	47,276	51,031	53,211	53,118	53,278	52,538	52,196	53,924	54,779
設備投資	Capital expenditures	64,018	60,260	76,714	38,864	52,792	45,555	54,057	78,229	68,907	55,207
EBITDA(営業利益+減価償却費)	EBITDA(operating profit+depreciation)	88,175	94,728	105,654	109,636	117,855	118,107	117,182	119,975	103,304	△ 7,336
<b>キャッシュ・フロー</b>	<b>Cash flows</b>										
営業活動によるキャッシュ・フロー	Cash flows from operating activities	81,313	78,793	92,432	87,744	83,919	84,816	88,798	102,319	58,266	△ 25,470
投資活動によるキャッシュ・フロー	Cash flows from investing activities	△ 54,317	△ 49,486	△ 41,731	△ 46,231	△ 39,461	△ 41,343	△ 50,796	△ 64,148	△ 57,440	△ 46,013
財務活動によるキャッシュ・フロー	Cash flows from financing activities	△ 36,138	△ 24,812	△ 37,751	△ 44,436	△ 45,959	△ 47,445	△ 36,891	△ 38,905	△ 12,952	107,897
現金及び現金同等物期末残高	Cash and cash equivalents at end of period	23,588	46,800	60,202	57,198	55,637	51,914	52,763	52,089	39,787	76,321
<b>財務状態</b>	<b>Financial position</b>										
総資産	Total assets	1,839,572	1,925,815	1,959,128	1,946,725	1,930,906	1,912,931	1,914,480	1,936,417	1,891,300	1,955,048
自己資本	Equity	180,390	198,357	285,261	317,338	328,733	338,531	366,410	382,266	376,978	320,595
利益剰余金	Retained earnings	△ 13,860	△ 3,669	6,572	23,871	40,788	55,848	75,734	102,039	110,288	40,829
有利子負債	Interest-bearing debt	1,290,965	1,276,773	1,187,140	1,159,436	1,132,450	1,099,224	1,080,230	1,055,904	1,058,274	1,182,219
借入金	Borrowings	892,765	890,093	839,300	813,036	777,490	775,704	769,150	736,264	713,774	792,571
社債	Bonds payable	398,200	386,680	347,840	346,400	354,960	323,520	311,080	319,640	340,500	344,648
コマーシャル・ペーパー	Commercial papers	—	—	—	—	—	—	—	—	4,000	45,000
<b>財務指標</b>	<b>Financial indicators</b>										
営業収益営業利益率(%)	Operating profit to revenue from operations(%)	4.3	5.1	4.4	4.6	5.3	5.4	5.3	5.5	4.1	△ 8.9
総資産経常利益率(%)	Ordinary profit to total assets(%)	1.5	1.9	2.4	2.7	3.2	2.9	3.2	3.5	2.5	△ 2.2
自己資本当期純利益率(%)	Profit to equity(%)	5.0	10.6	10.2	9.3	9.0	7.9	8.4	9.6	5.4	△ 17.3
自己資本比率(%)	Equity ratio(%)	9.8	10.3	14.6	16.3	17.0	17.7	19.1	19.7	19.9	16.4
有利子負債/EBITDA倍率(倍)	The ratio of interest-bearing debt to EBITDA (times)	14.6	13.5	11.2	10.6	9.6	9.3	9.2	8.8	10.2	—
<b>1株当たり情報(円)</b>	<b>Per share information(JPY)</b>										
1株当たり当期純利益(円)	Earnings per share(JPY)	5.09	11.74	13.52	14.66	15.23	13.8	155.74	189.17	108.16	△ 316.62
1株当たり純資産(円)	Net assets per share(JPY)	105.87	116.42	150.09	166.96	172.87	178.02	1,927.22	2,010.87	1,983.12	1,686.55
1株当たり配当(円)	Dividends per share(JPY)	5.00	5.00	5.00	5.00	5.00	5.00	50.00	50.00	50.00	50.00
<b>その他</b>	<b>Other</b>										
発行済株式数(千株)	Shares issued(thousands of shares)	1,711,120	1,711,120	1,906,620	1,906,620	1,906,620	1,906,620	190,662	190,662	190,662	190,662
連結子会社数(社)	Consolidated subsidiaries(companies)	48	58	58	58	57	81	85	82	81	80

注1: 2017年10月1日付で普通株式10株につき1株の割合で株式併合を実施しております。

Note1: The Group conducted a 1-for-10 reverse stock split with an effective date of 1st October 2017.

注2: 2018年3月期以降の数値は、「『税効果会計に係る会計基準』の一部改正」(企業会計基準第28号)を適用しております。

Note2: "Partial Amendments to Accounting Standard for Tax Effect Accounting" (Corporate Accounting Standard No. 28) have been applied for FY 2018/3 and thereafter.

連結貸借対照表	Consolidated balance sheets	2017/3	2018/3	2019/3	2020/3	2021/3
資産の部	Assets					
<b>流動資産</b>	<b>Current assets</b>	<b>298,431</b>	<b>282,328</b>	<b>289,716</b>	<b>257,302</b>	<b>331,123</b>
現金及び預金	Cash and deposits	53,013	53,959	53,324	40,895	76,972
受取手形及び売掛金	Notes and accounts receivable-trade	54,250	54,252	58,158	38,484	44,717
リース債権及びリース投資資産	Lease receivables and investment assets	1,077	1,035	990	1,023	935
商品及び製品	Merchandise and finished goods	11,079	10,415	10,100	10,403	9,237
仕掛品	Work in process	1,887	2,261	3,157	3,765	2,397
原材料及び貯蔵品	Raw materials and supplies	4,117	4,168	4,289	4,801	5,221
販売土地及び建物	Land and buildings for sale	99,032	105,737	99,673	107,341	144,224
繰延税金資産	Deferred tax assets	11,618	—	—	—	—
その他	Other	63,356	51,367	60,806	51,064	47,938
貸倒引当金	Allowance for doubtful accounts	△ 1,001	△ 870	△ 785	△ 478	△ 521
<b>固定資産</b>	<b>Non-current assets</b>	<b>1,612,378</b>	<b>1,628,999</b>	<b>1,643,828</b>	<b>1,631,014</b>	<b>1,621,243</b>
<b>有形固定資産</b>	<b>Property, plant and equipment</b>	<b>1,406,486</b>	<b>1,394,508</b>	<b>1,407,403</b>	<b>1,404,868</b>	<b>1,358,710</b>
建物及び構築物(純額)	Buildings and structures,net	631,314	621,481	613,652	623,275	592,985
機械装置及び運搬具(純額)	Machinery, equipment and vehicles,net	38,039	37,180	37,960	36,151	34,547
土地	Land	698,997	698,220	705,444	701,924	687,688
リース資産(純額)	Lease assets,net	18,465	16,446	19,482	23,765	28,674
建設仮勘定	Construction in progress	7,995	9,591	19,004	5,998	4,047
その他(純額)	Other,net	11,672	11,586	11,859	13,751	10,766
<b>無形固定資産</b>	<b>Intangible assets</b>	<b>11,819</b>	<b>11,912</b>	<b>15,755</b>	<b>17,227</b>	<b>14,963</b>
のれん	Goodwill	72	45	56	31	22
リース資産	Lease assets	100	46	50	49	34
その他	Other	11,645	11,820	15,649	17,146	14,906
<b>投資その他の資産</b>	<b>Investments and other assets</b>	<b>194,073</b>	<b>222,578</b>	<b>220,669</b>	<b>208,918</b>	<b>247,568</b>
投資有価証券	Investment securities	107,544	115,260	117,340	113,020	125,186
長期貸付金	Long-term loans receivable	3,027	4,132	1,177	3,493	3,322
退職給付に係る資産	Retirement benefit asset	39,465	54,680	52,395	44,396	60,335
繰延税金資産	Deferred tax assets	5,831	9,920	11,808	8,936	20,475
再評価に係る繰延税金資産	Deferred tax assets for land revaluation	120	20	—	—	—
その他	Other	39,726	39,972	39,020	40,063	39,419
貸倒引当金	Allowance for doubtful accounts	△ 1,635	△ 1,402	△ 1,063	△ 980	△ 1,151
投資評価引当金	Allowance for investment evaluation	△ 8	△ 6	△ 9	△ 10	△ 19
<b>繰延資産</b>	<b>Deferred assets</b>	<b>2,120</b>	<b>3,152</b>	<b>2,873</b>	<b>2,983</b>	<b>2,681</b>
<b>資産合計</b>	<b>Total assets</b>	<b>1,912,931</b>	<b>1,914,480</b>	<b>1,936,417</b>	<b>1,891,300</b>	<b>1,955,048</b>

連結貸借対照表		Consolidated balance sheets		2017/3	2018/3	2019/3	2020/3	2021/3
負債の部		Liabilities						
<b>流動負債</b>	<b>Current liabilities</b>			<b>648,943</b>	<b>559,904</b>	<b>576,515</b>	<b>516,707</b>	<b>585,804</b>
支払手形及び買掛金	Notes and accounts payable-trade			56,497	60,651	57,886	43,741	39,879
短期借入金	Short-term borrowings			245,002	243,860	208,618	223,927	249,407
コマーシャル・ペーパー	Commercial papers			—	—	—	4,000	45,000
1年以内償還社債	Current portion of bonds payable			111,440	31,440	60,640	25,852	31,704
リース債務	Lease obligations			4,666	4,479	4,372	4,622	5,555
未払金	Accounts payable-other			47,893	47,204	55,026	58,139	66,742
未払法人税等	Income taxes payable			9,778	4,199	9,640	3,455	959
繰延税金負債	Deferred tax liabilities			2	—	—	—	—
賞与引当金	Provision for bonuses			10,831	11,144	11,260	9,557	5,422
商品券等引換損失引当金	Provision for loss on exchanging gift certificates			6,136	6,436	6,772	7,085	7,648
その他	Other			156,692	150,487	162,297	136,326	133,484
<b>固定負債</b>	<b>Non-current liabilities</b>			<b>897,804</b>	<b>960,337</b>	<b>946,851</b>	<b>969,296</b>	<b>1,030,748</b>
社債	Bonds payable			212,080	279,640	259,000	314,648	312,944
長期借入金	Long-term borrowings			530,701	525,289	527,645	489,847	543,163
リース債務	Lease obligations			14,726	12,766	16,173	20,768	30,537
繰延税金負債	Deferred tax liabilities			2,931	6,304	5,981	4,040	6,540
再評価に係る繰延税金負債	Deferred tax liabilities for land revaluation			84,591	84,952	87,442	89,224	88,856
旅行券等引換引当金	Provision for loss on uncollected gift coupon for future use			1,121	1,041	990	938	913
退職給付に係る負債	Retirement benefit liability			9,356	9,090	9,110	9,495	8,795
その他	Other			42,295	41,253	40,508	40,334	38,998
<b>負債合計</b>	<b>Total liabilities</b>			<b>1,546,747</b>	<b>1,520,242</b>	<b>1,523,367</b>	<b>1,486,004</b>	<b>1,616,553</b>

連結貸借対照表	Consolidated balance sheets	2017/3	2018/3	2019/3	2020/3	2021/3
<b>純資産の部</b>	<b>Net assets</b>					
<b>株主資本</b>	<b>Shareholders' equity</b>	<b>242,741</b>	<b>262,829</b>	<b>289,027</b>	<b>297,241</b>	<b>227,766</b>
資本金	Share capital	126,476	126,476	126,476	126,476	126,476
資本剰余金	Capital surplus	61,475	61,866	61,865	61,877	61,884
利益剰余金	Retained earnings	55,848	75,734	102,039	110,288	40,829
自己株式	Treasury shares	△ 1,059	△ 1,248	△ 1,353	△ 1,401	△ 1,424
<b>その他の包括利益累計額</b>	<b>Accumulated other comprehensive income</b>	<b>95,790</b>	<b>103,581</b>	<b>93,238</b>	<b>79,737</b>	<b>92,829</b>
その他有価証券評価差額金	Valuation difference on available-for-sale securities	7,414	8,356	7,147	4,540	6,995
繰延ヘッジ損益	Deferred gains or losses on hedges	382	△ 112	△ 37	46	0
土地再評価差額金	Revaluation reserve for land	91,951	91,760	89,417	89,949	89,894
為替換算調整勘定	Foreign currency translation adjustment	△ 3,132	△ 4,574	△ 6,379	△ 9,300	△ 9,300
退職給付に係る調整累計額	Remeasurements of defined benefit plans	△ 825	8,151	3,090	△ 5,498	5,238
<b>非支配株主持分</b>	<b>Non-controlling interests</b>	<b>27,651</b>	<b>27,828</b>	<b>30,784</b>	<b>28,317</b>	<b>17,899</b>
<b>純資産合計</b>	<b>Total net assets</b>	<b>366,183</b>	<b>394,238</b>	<b>413,050</b>	<b>405,295</b>	<b>338,494</b>
<b>負債純資産合計</b>	<b>Total liabilities and net assets</b>	<b>1,912,931</b>	<b>1,914,480</b>	<b>1,936,417</b>	<b>1,891,300</b>	<b>1,955,048</b>

注:2018年3月期以降の数値は、『税効果会計に係る会計基準』の一部改正(企業会計基準第28号)を適用しております。

Note: "Partial Amendments to Accounting Standard for Tax Effect Accounting" (Corporate Accounting Standard No. 28) have been applied for FY 2018/3 and thereafter.

連結損益計算書(要約)	Consolidated statements of income (abbr.)	2017/3	2018/3	2019/3	2020/3	2021/3
<b>営業損益の部</b>	<b>Operating profit and expenses</b>					
<b>営業収益</b>	<b>Operating revenue</b>	1,204,867	1,222,779	1,236,905	1,194,244	697,203
<b>営業費</b>	<b>Operating expenses</b>	1,140,039	1,158,135	1,169,125	1,144,864	759,318
運輸業等営業費及び売上原価	Operating expenses and cost of sales of transportation	986,128	1,002,074	1,013,353	987,254	632,332
販売費及び一般管理費	Selling, general and administrative expenses	153,910	156,060	155,772	157,609	126,986
<b>営業利益又は営業損失(△)</b>	<b>Operating profit(loss)</b>	<b>64,828</b>	<b>64,643</b>	<b>67,779</b>	<b>49,380</b>	<b>△ 62,115</b>
<b>営業外損益の部</b>	<b>Non-operating income and expenses</b>					
<b>営業外収益</b>	<b>Non-operating income</b>	5,639	9,559	11,533	9,065	31,374
受取利息及び配当金	Interest and dividend income	852	1,001	1,186	1,125	833
持分法による投資利益	Share of profit of entities accounted for using equity method	1,948	5,976	7,140	4,848	11,722
雇用調整助成金	Subsidies for employment adjustment	—	—	—	—	14,933
その他	Other	2,839	2,581	3,206	3,090	3,884
<b>営業外費用</b>	<b>Non-operating expenses</b>	13,778	12,879	12,183	11,220	11,218
支払利息	Interest expenses	10,394	9,485	8,611	7,992	7,864
その他	Other	3,383	3,393	3,571	3,228	3,353
<b>経常利益又は経常損失(△)</b>	<b>Ordinary profit(loss)</b>	<b>56,689</b>	<b>61,323</b>	<b>67,129</b>	<b>47,224</b>	<b>△ 41,959</b>

連結損益計算書(要約)	Consolidated statements of income (abbr.)	2017/3	2018/3	2019/3	2020/3	2021/3
<b>特別損益の部</b>	<b>Extraordinary income and losses</b>					
<b>特別利益</b>	<b>Extraordinary income</b>	<b>8,627</b>	<b>7,310</b>	<b>9,061</b>	<b>6,962</b>	<b>7,055</b>
工事負担金等受入額	Contribution for construction	5,864	6,114	6,573	5,949	4,642
収用補償金	Compensation for expropriation	—	—	1,442	—	—
固定資産売却益	Gain on sales of non-current assets	810	503	274	229	1,242
有価証券売却益	Gain on sales of securities	215	207	326	15	151
負ののれん発生益	Gains on negative goodwill	401	—	—	—	—
その他	Other	1,336	484	444	768	1,018
<b>特別損失</b>	<b>Extraordinary losses</b>	<b>20,330</b>	<b>18,139</b>	<b>20,669</b>	<b>18,112</b>	<b>48,601</b>
工事負担金等圧縮額	Tax purpose reduction entry of contribution for construction	5,825	6,083	6,550	5,917	4,640
収用等圧縮損	Loss on deduction of compensation for the expropriation from acquisition costs of property, plant and equipment	—	—	1,330	—	—
固定資産売却損	Loss on sales of non-current assets	105	72	111	65	29
固定資産除却損	Loss on retirement of non-current assets	4,381	1,935	2,701	2,799	2,783
減損損失	Impairment loss	8,265	8,524	7,931	8,142	28,788
事業構造改革費用	Business structure reform expenses	—	—	—	—	8,394
臨時休業等による損失	Loss on temporary closure	—	—	—	—	2,299
有価証券評価損	Loss on valuation of securities	503	7	84	71	882
貸倒引当金繰入額	Provision of allowance for doubtful accounts	12	—	92	—	76
その他	Other	1,235	1,517	1,866	1,115	707
<b>税金等調整前当期純利益又は税金等調整前当期純損失(△)</b>	<b>Profit(loss) before income taxes</b>	<b>44,986</b>	<b>50,494</b>	<b>55,521</b>	<b>36,075</b>	<b>△ 83,505</b>
<b>法人税、住民税及び事業税</b>	<b>Income taxes-current</b>	<b>15,944</b>	<b>11,889</b>	<b>16,542</b>	<b>11,438</b>	<b>1,510</b>
<b>法人税等調整額</b>	<b>Income taxes-deferred</b>	<b>1,608</b>	<b>7,048</b>	<b>△ 7</b>	<b>5,664</b>	<b>△ 14,459</b>
<b>当期純利益又は当期純損失(△)</b>	<b>Profit(loss)</b>	<b>27,433</b>	<b>31,556</b>	<b>38,986</b>	<b>18,971</b>	<b>△ 70,556</b>
<b>非支配株主に帰属する当期純利益又は非支配株主に帰属する当期純損失(△)</b>	<b>Profit (loss) attributable to non-controlling interests</b>	<b>1,186</b>	<b>1,942</b>	<b>3,024</b>	<b>△ 1,589</b>	<b>△ 10,368</b>
<b>親会社株主に帰属する当期純利益又は親会社株主に帰属する当期純損失(△)</b>	<b>Profit(loss) attributable to owners of parent</b>	<b>26,247</b>	<b>29,614</b>	<b>35,962</b>	<b>20,561</b>	<b>△ 60,187</b>



連結包括利益計算書	Consolidated statements of comprehensive income	2017/3	2018/3	2019/3	2020/3	2021/3
当期純利益又は当期純損失(△)	Profit(loss)	27,433	31,556	38,986	18,971	△ 70,556
その他の包括利益	Other comprehensive income	△ 6,320	7,421	△ 10,437	△ 16,154	13,671
その他有価証券評価差額金	Valuation difference on available-for-sale securities	1,436	566	△ 718	△ 2,193	1,494
繰延ヘッジ損益	Deferred gains or losses on hedges	1,560	△ 910	199	149	△ 83
土地再評価差額金	Revaluation reserve for land	△ 1,985	△ 505	△ 2,508	△ 1,665	163
為替換算調整勘定	Foreign currency translation adjustment	△ 267	△ 307	△ 102	△ 249	△ 212
退職給付に係る調整額	Remeasurements of defined benefit plans, net of tax	△ 1,443	9,198	△ 4,353	△ 8,413	10,489
持分法適用会社に対する持分相当額	Share of other comprehensive income of entities accounted for using equity method	△ 5,620	△ 619	△ 2,954	△ 3,782	1,820
<b>包括利益</b>	<b>Comprehensive income</b>	<b>21,112</b>	<b>38,977</b>	<b>28,549</b>	<b>2,816</b>	<b>△ 56,884</b>
(内訳)						
親会社株主に係る包括利益	Comprehensive income attributable to owners of parent	18,923	37,202	25,485	4,906	△ 46,844
非支配株主に係る包括利益	Comprehensive income attributable to non-controlling interests	2,188	1,775	3,063	△ 2,089	△ 10,040

連結キャッシュ・フロー計算書	Consolidated statements of cash flows	2017/3	2018/3	2019/3	2020/3	2021/03
税金等調整前当期純利益又は税金等調整前当期純損失(△)	Profit(loss) before income taxes	44,986	50,494	55,521	36,075	△ 83,505
減価償却費	Depreciation	53,278	52,538	52,196	53,924	54,779
のれん償却額	Amortization of goodwill	31	27	30	23	9
負ののれん発生益	Gain on negative goodwill	△ 401	—	—	—	—
工事負担金等圧縮額	Tax purpose reduction entry of contribution for construction	5,825	6,083	6,550	5,917	4,640
固定資産除却損	Loss on retirement of non-current assets	3,928	1,797	1,997	1,528	1,512
減損損失	Impairment loss	8,265	8,524	7,931	8,142	28,788
工事負担金等受入額	Proceeds from contribution for construction	△ 5,864	△ 6,114	△ 6,573	△ 5,949	△ 4,642
固定資産売却損益	Loss (gain) on sales of non-current assets	△ 704	△ 431	△ 163	△ 163	△ 1,213
有価証券売却損益	Loss (gain) on sales of securities	△ 215	△ 207	△ 50	△ 15	△ 151
退職給付に係る負債の増減額	Increase (decrease) in retirement benefit liability	△ 3,215	△ 2,567	△ 3,830	△ 3,503	△ 1,761
その他の引当金の増減額	Increase (decrease) in other provision	184	435	△ 25	△ 1,828	△ 3,344
受取利息及び配当金	Interest and dividend income	△ 852	△ 1,001	△ 1,186	△ 1,125	△ 833
支払利息	Interest expenses	10,394	9,485	8,611	7,992	7,864
雇用調整助成金	Subsidies for employment adjustment	—	—	—	—	△ 14,933
持分法による投資損益	Share of loss (profit) of entities accounted for using equity method	△ 1,948	△ 5,976	△ 7,140	△ 4,848	△ 11,722
売上債権の増減額	Decrease (increase) in notes and accounts receivable-trade	△ 2,111	△ 83	△ 3,824	19,650	△ 6,217
たな卸資産の増減額	Decrease (increase) in inventories	285	△ 5,416	4,582	△ 4,329	△ 16,780
仕入債務の増減額	Increase (decrease) in notes and accounts payable-trade	2,701	4,461	△ 3,379	△ 14,111	△ 3,901
その他	Other, net	△ 9,671	2,066	10,021	△ 16,351	23,990
<b>小計</b>	<b>Subtotal</b>	<b>104,898</b>	<b>114,116</b>	<b>121,268</b>	<b>81,026</b>	<b>△ 27,422</b>
利息及び配当金の受取額	Interest and dividends received	2,075	2,202	2,422	2,583	2,179
利息の支払額	Interest paid	△ 10,424	△ 9,510	△ 8,676	△ 8,054	△ 7,890
雇用調整助成金の受取額	Subsidies for employment adjustment received	—	—	—	—	13,344
法人税等の支払額	Income taxes paid	△ 11,733	△ 18,010	△ 12,695	△ 17,289	△ 5,682
<b>営業活動によるキャッシュ・フロー</b>	<b>Net cash provided by (used in) operating activities</b>	<b>84,816</b>	<b>88,798</b>	<b>102,319</b>	<b>58,266</b>	<b>△ 25,470</b>

連結キャッシュ・フロー計算書	Consolidated statements of cash flows	2017/3	2018/3	2019/3	2020/3	2021/3
有価証券及び投資有価証券の取得による支出	Purchase of short-term and long term investment securities	△ 591	△ 2,846	△ 1,843	△ 25	△ 7
有価証券及び投資有価証券の売却及び償還による収入	Proceeds from sales and redemption of short-term and long-term investment securities	529	355	1,576	28	167
連結の範囲の変更を伴う子会社株式の取得による収入	Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	269	—	—	—	—
有形及び無形固定資産の取得による支出	Purchase of property, plant and equipment and intangible assets	△ 53,348	△ 54,396	△ 73,474	△ 64,591	△ 54,649
有形及び無形固定資産の売却による収入	Proceeds from sales of property, plant and equipment and intangible assets	2,611	2,492	641	1,170	2,068
工事負担金等受入による収入	Proceeds from contribution received for construction	5,864	6,114	6,573	5,949	4,642
貸付けによる支出	Loan advances	△ 446	△ 1,921	△ 336	△ 2,816	△ 585
貸付金の回収による収入	Collection of loans receivable	230	422	582	3,181	570
その他	Other, net	3,537	△ 1,017	2,132	△ 335	1,779
<b>投資活動によるキャッシュ・フロー</b>	<b>Net cash provided by (used in) investing activities</b>	<b>△ 41,343</b>	<b>△ 50,796</b>	<b>△ 64,148</b>	<b>△ 57,440</b>	<b>△ 46,013</b>
短期借入金の純増減額	Net increase (decrease) in short-term borrowings	22,281	2,760	△ 10,792	34,456	18,607
長期借入れによる収入	Proceeds from long-term borrowings	94,369	126,185	109,842	48,620	146,330
長期借入金の返済による支出	Repayments of long-term borrowings	△ 117,778	△ 135,537	△ 131,897	△ 105,598	△ 86,613
コマーシャル・ペーパーの純増減額	Net increase(decrease) in commercial papers	—	—	—	4,000	41,000
社債の発行による収入	Proceeds from issuance of bonds	29,792	97,328	39,729	80,894	29,836
社債の償還による支出	Redemption of bonds	△ 61,440	△ 111,440	△ 31,440	△ 60,640	△ 25,852
非支配株主からの払込みによる収入	Proceeds from share issuance to non-controlling shareholders	277	5	—	—	—
リース債務の返済による支出	Repayments of lease obligations	△ 4,946	△ 5,323	△ 4,654	△ 4,694	△ 5,453
配当金の支払額	Dividends paid	△ 9,527	△ 9,527	△ 9,525	△ 9,524	△ 9,524
非支配株主への配当金の支払額	Dividends paid to non-controlling interests	△ 121	△ 109	△ 99	△ 385	△ 379
自己株式の売却による収入	Proceeds from sales of treasury shares	3	3	2	2	3
自己株式の取得による支出	Purchase of treasury shares	△ 73	△ 157	△ 70	△ 77	△ 57
連結の範囲の変更を伴わない子会社株式の取得による支出	Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	△ 280	△ 1,075	—	△ 5	—
その他	Other, net	—	△ 2	—	—	—
<b>財務活動によるキャッシュ・フロー</b>	<b>Net cash provided by (used in) financing activities</b>	<b>△ 47,445</b>	<b>△ 36,891</b>	<b>△ 38,905</b>	<b>△ 12,952</b>	<b>107,897</b>
現金及び現金同等物に係る換算差額	Effect of exchange rate change on cash and cash equivalents	△ 163	△ 251	123	△ 175	120
現金及び現金同等物の増減額	Net increase (decrease) in cash and cash equivalents	△ 4,135	858	△ 611	△ 12,302	36,534
現金及び現金同等物の期首残高	Cash and cash equivalents at beginning of period	55,637	51,914	52,763	52,089	39,787
連結の範囲の変更に伴う現金及び現金同等物の増減額	Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	3295	△ 9	△ 62	—	—
連結子会社の決算期変更に伴う現金及び現金同等物の増減額	Increase (decrease) in cash and cash equivalents from accounting period change of the consolidated subsidiary	△ 2,883	—	—	—	—
<b>現金及び現金同等物の期末残高</b>	<b>Cash and cash equivalents at end of period</b>	<b>51,914</b>	<b>52,763</b>	<b>52,089</b>	<b>39,787</b>	<b>76,321</b>

セグメント情報	Segment information	2017/3	2018/3	2019/3	2020/3	2021/3
<b>営業収益</b>	<b>Operating revenue</b>	<b>1,204,867</b>	<b>1,222,779</b>	<b>1,236,905</b>	<b>1,194,244</b>	<b>697,203</b>
<b>運輸</b>	<b>Transportation</b>	<b>231,989</b>	<b>228,186</b>	<b>226,754</b>	<b>221,711</b>	<b>150,218</b>
鉄軌道事業	Railways	157,192	158,089	156,444	152,724	99,234
バス事業	Bus services	34,807	34,677	34,636	33,721	22,605
タクシー業	Taxi services	11,709	11,497	11,537	11,089	7,520
鉄道施設整備業	Maintenance of Railways facilities	30,048	27,655	28,347	26,710	22,640
その他運輸関連事業	Others transportation related businesses	23,489	22,032	21,426	22,226	14,975
<b>不動産</b>	<b>Real estate</b>	<b>152,176</b>	<b>149,565</b>	<b>164,245</b>	<b>161,248</b>	<b>142,965</b>
不動産販売業	Real estate sales	72,793	68,308	77,725	75,597	60,134
不動産賃貸業	Building Business	44,901	45,849	47,374	47,713	47,404
不動産管理業	Building management	40,220	40,966	43,408	43,583	40,299
<b>流通</b>	<b>Merchandise sales</b>	<b>379,987</b>	<b>395,817</b>	<b>393,670</b>	<b>392,796</b>	<b>313,110</b>
百貨店業	Department stores	266,095	281,817	282,220	283,047	218,149
ストア・飲食業	Stores and restaurants	115,345	115,286	112,647	111,039	95,673
<b>ホテル・レジャー</b>	<b>Hotel and leisure</b>	<b>470,819</b>	<b>478,669</b>	<b>481,818</b>	<b>449,276</b>	<b>114,177</b>
ホテル業	Hotels	62,156	61,183	57,389	51,559	20,698
旅行業	Travel Agents	396,004	405,172	411,821	385,362	87,889
映画業	Cinema	3,542	3,544	3,618	3,882	2,857
水族館業	Aquarium	9,374	9,015	9,175	8,626	2,732
<b>その他</b>	<b>Other</b>	<b>15,727</b>	<b>16,380</b>	<b>18,174</b>	<b>19,110</b>	<b>18,665</b>

セグメント情報	Segment information	2017/3	2018/3	2019/3	2020/3	2021/3
<b>営業利益又は営業損失</b>	<b>Operating profit (loss)</b>	<b>64,828</b>	<b>64,643</b>	<b>67,779</b>	<b>49,380</b>	<b>△ 62,115</b>
運輸	Transportation	30,981	29,206	32,943	27,686	△ 24,670
不動産	Real estate	16,828	16,297	18,698	17,919	14,833
流通	Merchandise sales	5,359	7,080	7,783	5,152	△ 4,668
ホテル・レジャー	Hotel and leisure	9,822	9,627	6,185	△ 3,693	△ 49,242
その他	Other	1,241	1,611	1,491	1,581	1,453
<b>営業収益営業利益率(%)</b>	<b>Operating profit to revenue from operations(%)</b>	<b>5.4</b>	<b>5.3</b>	<b>5.5</b>	<b>4.1</b>	<b>△ 8.9</b>
運輸	Transportation	13.4	12.8	14.5	12.5	△ 16.4
不動産	Real estate	11.1	10.9	11.4	11.1	10.4
流通	Merchandise sales	1.4	1.8	2.0	1.3	△ 1.5
ホテル・レジャー	Hotel and leisure	2.1	2.0	1.3	△ 0.8	△ 43.1
その他	Other	7.9	9.8	8.2	8.3	7.8
<b>総資産</b>	<b>Total assets</b>	<b>1,912,931</b>	<b>1,914,480</b>	<b>1,936,417</b>	<b>1,891,300</b>	<b>1,955,048</b>
運輸	Transportation	957,145	953,318	952,451	940,259	953,538
不動産	Real estate	580,421	584,259	594,594	596,264	605,520
流通	Merchandise sales	159,781	158,994	160,445	160,826	152,576
ホテル・レジャー	Hotel and leisure	182,015	186,913	198,233	146,158	115,938
その他	Other	24,784	25,476	25,180	25,553	24,921
<b>減価償却費</b>	<b>Depreciation</b>	<b>53,278</b>	<b>52,538</b>	<b>52,196</b>	<b>53,924</b>	<b>54,779</b>
運輸	Transportation	26,472	27,263	27,185	27,741	28,420
不動産	Real estate	11,472	11,429	11,558	12,146	12,550
流通	Merchandise sales	7,345	7,165	7,049	7,606	7,536
ホテル・レジャー	Hotel and leisure	5,316	4,168	4,392	4,478	4,337
その他	Other	1,975	1,836	1,728	1,630	1,688
<b>設備投資</b>	<b>Capital expenditures</b>	<b>45,555</b>	<b>54,057</b>	<b>78,229</b>	<b>68,907</b>	<b>55,207</b>
運輸	Transportation	25,526	24,868	27,970	28,915	30,469
不動産	Real estate	5,331	15,583	34,927	19,912	13,949
流通	Merchandise sales	7,592	6,038	7,739	9,699	4,736
ホテル・レジャー	Hotel and leisure	5,798	5,526	6,004	8,792	3,876
その他	Other	1,472	1,612	1,254	1,230	2,049

注：2018年3月期以降の数値は、『税効果会計に係る会計基準』の一部改正（企業会計基準第28号）を適用しております。

Note: "Partial Amendments to Accounting Standard for Tax Effect Accounting" (Corporate Accounting Standard No. 28) have been applied for FY 2018/3 and thereafter.

(百万人 (millions))

		2017/3	2018/3	2019/3	2020/3	2021/3
<b>旅客人員</b>	<b>Passengers carried</b>	<b>575</b>	<b>578</b>	<b>578</b>	<b>571</b>	<b>426</b>
前年比(%)	A ratio with the previous year(%)	0.4	0.4	△ 0.1	△ 1.0	△ 25.5
定期外	Non-commuter passengers	235	236	235	230	145
前年比(%)	A ratio with the previous year(%)	0.3	0.7	△ 0.4	△ 2.3	△ 36.6
定期	Commuter passengers	340	341	342	341	280
前年比(%)	A ratio with the previous year(%)	0.4	0.3	0.2	△ 0.2	△ 18.0

(百万円 (JPY millions))

		2017/3	2018/3	2019/3	2020/3	2021/3
<b>旅客収入</b>	<b>Revenues from railway operations</b>	<b>148,665</b>	<b>149,912</b>	<b>149,292</b>	<b>146,029</b>	<b>93,397</b>
前年比(%)	A ratio with the previous year(%)	0.4	0.8	△ 0.4	△ 2.2	△ 36.0
定期外	Non-commuter passengers	101,331	102,376	101,687	98,658	53,899
前年比(%)	A ratio with the previous year(%)	0.7	1.0	△ 0.7	△ 3.0	△ 45.4
定期	Commuter passengers	47,333	47,536	47,605	47,371	39,498
前年比(%)	A ratio with the previous year(%)	△ 0.2	0.4	0.1	△ 0.5	△ 16.6

(戸 (houses))

		2017/3	2018/3	2019/3	2020/3	2021/3
<b>分譲戸数</b>	<b>Numbers of condominiums and houses sold</b>	<b>1,134</b>	<b>1,116</b>	<b>1,183</b>	<b>1,307</b>	<b>986</b>
マンション	Condominiums sold	944	1,032	1,112	1,261	936
戸建	Houses sold	190	84	71	46	50